# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-Q**

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$\boxtimes$	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2019				
OR TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from to to					
	Co	ommission File No. 1-100	226		
			NAL CORP.		
	(Exact name	e of registrant as specified	in its charter)		
	Delaware		14-0462060		
_	(State or other jurisdiction of incorporation organization)	or	(IRS Employer Identification No.)		
	216 Airport Drive, Rochester, New Hamps	hire	03867		
	(Address of principal executive offices)		(Zip Code)		
	<u> </u>	603-330-5850			
	(Registrant's	telephone number, includi	ng area code)		
	Securities regis	stered pursuant to Section	12(b) of the Act:		
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered		
Class	A Common Stock, \$0.001 par value per share	AIN	The New York Stock Exchange (NYSE)		
Class	B Common Stock, \$0.001 par value per share	AIN	The New York Stock Exchange (NYSE)		
of 1934 dur subject to s Indicate by 405 of Regr	ring the preceding 12 months (or for such sh uch filing requirements for the past 90 days. Ye check mark whether the registrant has submitte	orter period that the regises ⊠ No □ ed electronically every Inte	filed by Section 13 or 15(d) of the Securities Exchange Actrant was required to file such reports) and (2) has been exactive Data File required to be submitted pursuant to Rule or for such shorter period that the registrant was required to		
Indicate by company, o	check mark whether the registrant is a large	itions of "large accelerated	lerated filer, a non-accelerated filer, or a smaller reporting I filer," "accelerated filer," "smaller reporting company," and		
Large accele Non-accelera			Accelerated filer □ Smaller reporting company □ Emerging growth company □		

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes □ No ⊠  The registrant had 30.7 million shares of Class A Common Stock and 1.6 million shares of Class B Common Stock outstanding as of October 20, 2019.					

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# **ITEM 1. FINANCIAL STATEMENTS**

# ALBANY INTERNATIONAL CORP. CONSOLIDATED STATEMENTS OF INCOME (in thousands, except per share amounts) (unaudited)

	e Month eptembe	s Ended er 30,			ths Ended nber 30,
2019	9	2018		2019	2018
\$271,1	133	\$251,889	Net sales	\$796,454	\$730,866
167,0	026	159,487	Cost of goods sold	495,394	469,039
104,1	107	92,402	Gross profit	301,060	261,827
39,8	341	39,058	Selling, general, and administrative expenses	121,602	117,646
8,8	332	9,958	Technical and research expenses	28,323	30,473
(2	244)	2,552	Restructuring expenses, net	1,139	13,714
55,6	678	40,834	Operating income	149,996	99,994
3,9	987	4,621	Interest expense, net	13,035	13,530
(1,6	528)	(3,151)	Other income, net	(1,906)	(973)
53,3	319	39,364	Income before income taxes	138,867	87,437
13,1	194	11,359	Income tax expense	35,075	21,690
40,1	125	28,005	Net income	103,792	65,747
1	116	269	Net income attributable to the noncontrolling interest	539	447
\$ 40,0	009	\$ 27,736	Net income attributable to the Company	\$103,253	\$ 65,300
\$ 1	24	\$ 0.86	Earnings per share attributable to Company shareholders — Basic	\$ 3.20	\$ 2.02
\$ 1	24	\$ 0.86	Earnings per share attributable to Company shareholders — Diluted	\$ 3.20	\$ 2.02
			Shares of the Company used in computing earnings per share:		
32,3	306	32,264	Basic	32,293	32,247
32,3	317	32,280	Diluted	32,305	32,263
\$ 0	.18	\$ 0.17	Dividends declared per share, Class A and Class B	\$ 0.54	\$ 0.51

# ALBANY INTERNATIONAL CORP. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME/(LOSS) (in thousands) (unaudited)

Three Months Ended September 30,				ths Ended nber 30,
2019	2018		2019	2018
\$ 40,125	\$28,005	Net income	\$103,792	\$ 65,747
		Other comprehensive income/(loss), before tax:		
(22,041)	(7,847)	Foreign currency translation and other adjustments	(24,243)	(21,193)
_	(232)	Pension/postretirement curtailment gain	_	(750)
		Amortization of pension liability adjustments:		
(1,105)	(1,114)	Prior service credit	(3,315)	(3,341)
1,118	1,294	Net actuarial loss	3,357	3,882
(245)	(96)	Payments and amortization related to interest rate swaps included in earnings	(1,117)	138
(1,532)	1,777	Derivative valuation adjustment	(10,796)	9,703
,			, ,	
		Income taxes related to items of other comprehensive income/(loss):		
_	70	Pension/postretirement curtailment gain		225
(4)	(54)	Amortization of pension liability adjustment	(13)	(162)
62	23	Payments and amortization related to interest rate swaps included in earnings	285	(33)
392	(427)	Derivative valuation adjustment	2,759	(2,329)
16,770	21,399	Comprehensive income	70,709	51,887
103	264	Comprehensive income/(loss) attributable to the noncontrolling interest	520	446
\$ 16,667	\$21,135	Comprehensive income attributable to the Company	\$ 70,189	\$ 51,441

# ALBANY INTERNATIONAL CORP. CONSOLIDATED BALANCE SHEETS (in thousands, except share data) (unaudited)

	September 30, 2019	December 31, 2018
ASSETS		
Cash and cash equivalents	\$ 173,739	\$ 197,755
Accounts receivable, net	224,232	223,176
Contract assets	64,571	57,447
Inventories	105,705	85,904
Income taxes prepaid and receivable	6,774	7,473
Prepaid expenses and other current assets	24,849	21,294
Total current assets	\$ 599,870	\$ 593,049
Property, plant and equipment, net	449,299	462,055
Intangibles, net	44,530	49,206
Goodwill	162,075	164,382
Deferred income taxes	51,761	62,622
Noncurrent receivables	45,699	45,061
Other assets	51,488	41,617
Total assets	\$1,404,722	\$1,417,992
LIABILITIES AND SHAREHOLDERS' EQUITY		
Accounts payable	\$ 60,994	\$ 52,246
Accrued liabilities	122,741	129,030
Current maturities of long-term debt	20	1,224
Income taxes payable	7,787	6,806
Total current liabilities	191,542	189,306
Long-term debt	424,012	523,707
Other noncurrent liabilities	118,153	88,277
Deferred taxes and other liabilities	7,934	8,422
Total liabilities	741,641	809,712
SHAREHOLDERS' EQUITY		
Preferred stock, par value \$5.00 per share; authorized 2,000,000 shares; none issued	_	_
Class A Common Stock, par value \$.001 per share; authorized 100,000,000 shares; issued 39,098,292 in 2019 and 37,450,329 in 2018	39	37
Class B Common Stock, par value \$.001 per share; authorized 25,000,000 shares; issued and outstanding 1,617,998 in 2019	39	31
and 3,233,998 in 2018	2	3
Additional paid in capital	431,860	430,555
Retained earnings	675,491	589,645
Accumulated items of other comprehensive income:		
Translation adjustments	(139,153)	(115,976)
Pension and postretirement liability adjustments	(48,146)	(47,109)
Derivative valuation adjustment	(4,172)	4,697
Treasury stock (Class A), at cost 8,408,770 shares in 2019 and 8,418,620 shares in 2018	(256,391)	(256,603)
Total Company shareholders' equity	659,530	605,249
Noncontrolling interest	3,551	3,031
Total equity	663,081	608,280
Total liabilities and shareholders' equity	\$1,404,722	\$1,417,992

# ALBANY INTERNATIONAL CORP. CONSOLIDATED STATEMENTS OF CASH FLOW (in thousands) (unaudited)

Three Mon Septem				ths Ended nber 30,
2019	2018		2019	2018
		OPERATING ACTIVITIES		
\$ 40,125	\$ 28,005	Net income	\$103,792	\$ 65,747
		Adjustments to reconcile net income to net cash provided by operating activities:		
15,672	17,436	Depreciation	46,659	52,852
1,582	2,366	Amortization	6,305	7,571
13,548	1,199	Change in deferred taxes and other liabilities	12,802	(7,012)
(5)	2,131	Provision for write-off of property, plant and equipment	1,101	3,255
151	150	Non-cash interest expense	454	304
790	543	Compensation and benefits paid or payable in Class A Common Stock	1,413	1,879
	(10)			61
		Changes in operating assets and liabilities that provided cash:		
(9,950)	(2,813)		7,140	(39,954)
(9,605)	3,040	Contract assets	(6,558)	(8,721)
(3,760)	(2,968)		(21,927)	(16,408)
131	103	Prepaid expenses and other current assets	(4,057)	(5,117)
304	(551)	Income taxes prepaid and receivable	662	(454)
363	(2,728)	Accounts payable	7,837	6,154
3,407	7,552	Accrued liabilities	(8,762)	12,171
(5,611)	6,766	Income taxes payable	1,619	13,355
(339)	(4,676)	Noncurrent receivables	(679)	(8,846)
(2,251)	(5,102)	Other noncurrent liabilities	(4,411)	(6,333)
(1,055)	(5,728)		(2,517)	(9,049)
43,497	44,715	Net cash provided by operating activities	126,593	61,455
		INVESTING ACTIVITIES		
(13,442)	(21,441)	Purchases of property, plant and equipment	(48,846)	(60,564)
(257)	(78)	Purchased software	(306)	(130)
(13,699)	(21,519)	Net cash used in investing activities	(49,152)	(60,694)
		FINANCING ACTIVITIES		
_	3,000	Proceeds from borrowings	20,000	26,031
(58,006)	(10,471)		(95,014)	(24,614)
(298)		Principal payments on finance lease liabilities	(876)	
	_	Taxes paid in lieu of share issuance	(971)	(1,652)
33	52	Proceeds from options exercised	105	202
(5,814)	(5,485)	Dividends paid	(17,435)	(16,441)
(64,085)	(12,904)		(94,191)	(16,474)
(7,207)	(4,443)	Effect of exchange rate changes on cash and cash equivalents	(7,266)	(7,421)
41,494	5,849	Increase/decrease in cash and cash equivalents	(24,016)	(23,134)
215,233	154,744	Cash and cash equivalents at beginning of period	197,755	183,727
\$173,739	\$160,593	Cash and cash equivalents at end of period	\$173,739	\$160,593
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# ALBANY INTERNATIONAL CORP. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

#### 1. Significant Accounting Policies

#### Basis of Presentation

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments necessary for a fair presentation of results for such periods. Albany International Corp. (Albany, the Registrant, the Company, we, us, or our) consolidates the financial results of its subsidiaries for all periods presented. The results for any interim period are not necessarily indicative of results for the full year.

The preparation of financial statements in accordance with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in Albany International Corp.'s Consolidated Financial Statements and accompanying Notes. Actual results could differ materially from those estimates.

The information included in this Quarterly Report on Form 10-Q should be read in conjunction with "Risk Factors," "Legal Proceedings," "Management's Discussion and Analysis of Financial Condition and Results of Operation," "Quantitative and Qualitative Disclosures about Market Risk" and the Consolidated Financial Statements and Notes thereto included in Items 1A, 3, 7, 7A and 8, respectively, of the Albany International Corp. Annual Report on Form 10-K for the year ended December 31, 2018. Certain quarterly results for 2018 contained within this report have been revised to correct immaterial errors, as described in Note 24 of Item 8 in that same Annual Report on Form 10-K.

Effective January 1, 2019, we adopted the provisions of ASC 842, *Leases*, using the effective date approach for transition as discussed in Note 3, Leases. Accounting policies have been applied consistently to periods presented, except for the application of ASC 842, as further described in Note 3.

#### 2. Reportable Segments

In accordance with applicable disclosure guidance for enterprise segments and related information, the internal organization that is used by management for making operating decisions and assessing performance is used as the basis for our reportable segments.

The Machine Clothing (MC) segment designs and manufactures fabrics and process felts used in the manufacture of all grades of paper products and other industrial products. We sell our MC products directly to customer end-users in countries across the globe. Our products, manufacturing processes, and distribution channels for MC are substantially the same in each region of the world in which we operate. We design, manufacture, and market paper machine clothing (used in the manufacturing of paper, paperboard, tissue and towel) for each section of the paper machine and for every grade of paper. Paper machine clothing products are customized, consumable products of technologically sophisticated design that utilize polymeric materials in a complex structure.

The Albany Engineered Composites (AEC) segment, including Albany Safran Composites, LLC (ASC), in which our customer SAFRAN Group (Safran) owns a 10 percent noncontrolling interest, is a designer and manufacturer of advanced materials-based engineered components for jet engine and airframe applications, and provides highly engineered, advanced composite structures to customers in the commercial and defense aerospace industries. AEC's largest program relates to CFM International's LEAP engine. Under this program, AEC through ASC, is the exclusive supplier of advanced composite fan blades and cases under a long-term supply contract. The manufacturing spaces used for the production of parts under the long-term supply agreement are owned by Safran, and leased to the Company at either a market rent or a minimal cost. All lease expense is reimbursable by Safran to the Company due to the cost-plus nature of the supply agreement. AEC net sales to Safran were \$175.2 million and \$136.9 million in the first nine months of 2019 and 2018, respectively. The total of Accounts receivable, Contract assets and Noncurrent receivables due from Safran amounted to \$107.5 million and \$96.2 million as of September 30, 2019 and December 31, 2018, respectively.

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The following tables show data by reportable segment, reconciled to consolidated totals included in the financial statements:

	Three months ended September 30,		Nine months ended September 30,	
(in thousands)	2019	2018	2019	2018
Net sales				
Machine Clothing	\$151,324	\$157,608	\$450,673	\$461,165
Albany Engineered Composites	119,809	94,281	345,781	269,701
Consolidated total	\$271,133	\$251,889	\$796,454	\$730,866
Operating income/(loss)				
Machine Clothing	\$ 51,906	\$ 49,695	\$145,688	\$126,952
Albany Engineered Composites	17,345	3,613	44,598	9,980
Corporate expenses	(13,573)	(12,474)	(40,290)	(36,938)
Operating income	\$ 55,678	\$ 40,834	\$149,996	\$ 99,994
Reconciling items:				
Interest income	(851)	(579)	(2,037)	(1,399)
Interest expense	4,838	5,200	15,072	14,929
Other income, net	(1,628)	(3,151)	(1,906)	(973)
ncome before income taxes	\$ 53,319	\$ 39,364	\$138,867	\$ 87,437

The table below presents restructuring costs by reportable segment (also see Note 5):

	Three months ended N September 30,			nths ended mber 30,
(in thousands)	2019	2018	2019	2018
Machine Clothing	\$ (211)	\$ 370	\$1,125	\$10,522
Albany Engineered Composites	(33)	2,189	18	2,968
Corporate expenses	``	(7)	(4)	224
Total	\$(244)	\$2,552	\$1,139	\$13,714

Products and services provided under long-term contracts represent a significant portion of sales in the Albany Engineered Composites segment and we account for these contracts using the percentage of completion (actual cost to estimated cost) method. That method requires significant judgment and estimation, which could be considerably different if the underlying circumstances were to change. When adjustments in estimated contract revenues or costs are required, any changes from prior estimates are included in earnings in the period the change occurs. The sum of net adjustments to the estimated profitability of long-term contracts during the first three quarters increased AEC operating income by \$8.8 million and \$0.5 million in 2019 and 2018, respectively.

We disaggregate revenue earned from contracts with customers for each of our business segments and reporting units based on the timing of revenue recognition, and groupings used for internal review purposes.

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The following table disaggregates revenue for each reporting unit by timing of revenue recognition:

	For the three months ended September 30, 2019				
	Point in Time Revenue	Over Time Revenue			
(in thousands)	Recognition	Recognition	Total		
Machine Clothing	\$150,524	\$ 800	\$151,324		
Albany Engineered Composites					
ASC	_	56,414	56,414		
Other AEC	6,708	56,687	63,39		
Total Albany Engineered Composites	6,708	113,101	119,80		
Total revenue	\$157,232	\$113,901	\$271,133		
	Point in Time Revenue	ended September 30, 2019			
in thousands)	Recognition	Over Time Revenue Recognition	Total		
Machine Clothing	\$448,273	\$ 2,400	\$450,673		
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Albany Engineered Composites					
ASC	_	170,551	170,553		
Other AEC	22,850	152,380	175,230		
Total Albany Engineered Composites	22,850	322,931	345,781		
Fotal revenue	\$471,123	\$325,331	\$796,454		
otal forondo	¥ · · -,	<del>+0-0,00-</del>	4.00,.0		
		For the three months ended September 30, 2018			
So the consended	Point in Time Revenue Over Time Revenue				
in thousands) Machine Clothing	Recognition \$156,808	Recognition \$ 800	Total \$157,608		
Machine Clouding	\$130,000	\$ 600	Φ157,000		
Albany Engineered Composites					
ASC	<del>-</del>	47,166	47,166		
Other AEC	4,165	42,950	47,11		
Total Albany Engineered Composites	4,165	90,116	94,282		
Fotal revenue	\$160,973	\$90,916	\$251,889		
	Point in Time Revenue	ended September 30, 2018			
in thousands)	Recognition	Over Time Revenue Recognition	Total		
Machine Clothing	\$458,765	\$ 2,400	\$461,165		
Albany Engineered Composites					
ASC		134,972	134,972		
Other AEC	 15,909	118,820	134,729		
Total Albany Engineered Composites	15,909	253,792	269,70		
Total Albany Engineered Composites	15,909	255,192	209,70.		
Total revenue	\$474.674	\$256.192	\$730.866		

The following table disaggregates MC segment revenue by significant product groupings (paper machine clothing (PMC) and engineered fabrics), and, for PMC, the geographical region to which the paper machine clothing was sold:

	For the three months ended September 30,		For the nine months ended September 30,	
(in thousands)	2019	2018	2019	2018
Americas PMC	\$ 82,763	\$ 79,246	\$239,686	\$229,072
Eurasia PMC	50,330	59,321	155,849	172,675
Engineered Fabrics	18,231	19,041	55,138	59,418
Total Machine Clothing Net sales	\$151,324	\$157,608	\$450,673	\$461,165

In accordance with ASC 606, we do not disclose the value of unsatisfied performance obligations for contracts with an original expected duration of one year or less. Contracts in the MC segment are generally for periods of less than a year. Most contracts in the AEC segment are short duration firm-fixed-price orders representing performance obligations with an original maturity of less than one year. Remaining performance obligations on contracts that had an original duration of greater than one year totaled \$81 million and \$95 million as of September 30, 2019 and 2018, respectively, and related primarily to firm contracts in the AEC segment. Of the remaining performance obligations as of September 30, 2019 we expect to recognize as revenue approximately \$25 million during 2019, with the remainder to be recognized in between 2020 and 2021.

At the January 1, 2019 date of adoption of ASC 842, *Leases*, MC assets increased by \$5.6 million, AEC assets increased by \$0.5 million, and Corporate assets increased by \$1.0 million. Other than the impact from adoption, noted above, there were no other material changes in the total assets of the reportable segments in the first nine months of 2019.

#### 3. Leases

Effective January 1, 2019, we adopted the provisions of ASC 842, *Leases*, using the effective date (or modified retrospective) approach for transition. Under this transition method, periods prior to 2019 have not been restated and the cumulative effect of initially applying the new standard was recorded as an adjustment to Retained earnings at January 1, 2019.

The new standard is intended to increase transparency and comparability among organizations by requiring the recognition of right of use ("ROU") assets and lease liabilities on the balance sheet. Most prominent among the changes in the standard is the recognition of ROU assets and lease liabilities by lessees for those leases classified as operating leases. Under the standard, disclosures are required to meet the objective of enabling users of financial statements to assess the amount, timing, and uncertainty of cash flows arising from leases. We applied the new accounting standard to leases existing at the date of initial application on January 1, 2019.

We elected the available package of practical expedients, which permitted us not to reassess under the new standard our prior conclusions about lease identification, lease classification and initial direct costs. We implemented processes and internal controls to enable the preparation of financial information on adoption.

The most significant impact resulting from the adoption of the new standard was the recognition of ROU assets and lease liabilities for operating leases on our balance sheet for our real estate and automobile operating leases, in addition to the derecognition and reassessment of assets and liabilities related to our primary manufacturing facility in Salt Lake City, Utah (SLC lease), which had been accounted for as a build-to-suit lease with a failed sale leaseback. For that lease, transitional guidance required the derecognition of existing assets and liabilities and a reassessment of lease classification. We determined that the lease met the criteria for recording as a finance lease and we determined the January 1, 2019 values of the ROU asset and lease liability on the basis of that reassessment. The change in the SLC lease-related assets and liabilities resulted in a \$0.3 million pre-tax reduction to retained earnings at the date of adoption.

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The table below presents the cumulative effect of changes made to our December 31, 2018 Balance Sheet as a result of the adoption of ASC 842, *Leases*:

# ALBANY INTERNATIONAL CORP. CONSOLIDATED BALANCE SHEET (in thousands, except share data) (unaudited)

	As previously reported at December 31, 2018	Adjustments Increase/ (decrease)	Opening balance, as adjusted, January 1, 2019
ASSETS		(200.000)	
Cash and cash equivalents	\$ 197,755	\$ —	\$ 197,755
Accounts receivable, net	223,176	_	223,176
Contract assets	57.447	_	57,447
Inventories	85,904	_	85,904
Income taxes prepaid and receivable	7,473	_	7,473
Prepaid expenses and other current assets	21,294	(370)	20,924
Total current assets	\$ 593,049	\$ (370)	\$ 592,679
		42	.==
Property, plant and equipment, net	462,055	(6,144)	455,911
Intangibles, net	49,206	_	49,206
Goodwill	164,382	_	164,382
Deferred income taxes	62,622	(20)	62,602
Noncurrent receivables	45,061		45,061
Other assets	41,617	13,615	55,232
Total assets	\$1,417,992	\$ 7,081	\$1,425,073
LIABILITIES AND SHAREHOLDERS' EQUITY			
Notes and loans payable	\$ —	\$ —	\$ —
Accounts payable	52.246	_	52.246
Accrued liabilities	129,030	4,964	133,994
Current maturities of long-term debt	1.224	(1,206)	18
Income taxes payable	6.806	(1,200)	6.806
Total current liabilities	189,306	3,758	193,064
Total current ilabilities	103,300	3,730	133,004
Long-term debt	523,707	(24,680)	499,027
Other noncurrent liabilities	88,277	27,968	116,245
Deferred taxes and other liabilities	8,422	_	8,422
Total liabilities	809,712	7,046	816,758
SHAREHOLDERS' EQUITY			
Preferred stock, par value \$5.00 per share; authorized 2,000,000 shares; none issued	_	_	_
Class A Common Stock, par value \$.001 per share; authorized 100,000,000 shares; issued			
37,450,329 in 2018 and 37,395,753 in 2017	37	_	37
Class B Common Stock, par value \$.001 per share; authorized 25,000,000 shares; issued and			
outstanding 3,233,998 in 2018 and 2017	3		3
Additional paid in capital	430,555	_	430,555
Retained earnings	589,645	35	589,680
Accumulated items of other comprehensive income:			
Translation adjustments	(115,976)	_	(115,976)
Pension and postretirement liability adjustments	(47,109)	_	(47,109)
Derivative valuation adjustment	4,697	<u> </u>	4,697
Treasury stock (Class A), at cost 8,418,620 shares in 2018 and 8,431,335 shares in 2017	(256,603)		(256,603)
Total Company shareholders' equity	605,249	35	605,284
Noncontrolling interest	3,031	_	3,031
Total equity	608,280	35	608,315
Total liabilities and shareholders' equity	\$1,417,992	\$ 7,081	\$1,425,073
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Adoption of the standard had no impact to our Consolidated Statements of Cash Flows.

Significant changes to our accounting policies as a result of adopting the new standard are discussed below.

We determine if an arrangement is a lease at inception. A contract is, or contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, we assess whether:

- The contract involves the use of an identified asset. This may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset,
- · The lessee has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use, and
- The lessee has the right to direct the use of the asset, which is demonstrated when the lessee has decision-making rights that are most relevant to changing how and for what purpose the asset is used.

Judgement is required in the application of ASC 842, including the determination of whether a contract contains a lease, the appropriate classification, allocation of consideration, and the determination of the discount rate for the lease. Key estimates and judgments include how the Company determines (1) the discount rate it uses to discount the unpaid lease payments to present value, (2) lease term and (3) lease payments.

We are generally the lessee in our lease transactions. For periods ending after December 31, 2018, lessees are required to recognize a lease liability and an ROU asset for leases with terms greater than 12 months, in accordance with the practical expedient that is available for ongoing accounting.

ROU assets represent the right to use an underlying asset for the lease term and lease liabilities represent an obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized on the commencement date based on the present value of lease payments over the lease term, using the rate implicit in the lease. If that rate is not readily determinable, the rate is based on the Company's incremental borrowing rate. The operating lease ROU asset also includes any lease payments made and excludes lease incentives. Our lease terms may include options to extend or terminate the lease. Our ROU assets include the values associated with the additional periods when it is reasonably certain that we will exercise the option. We review the carrying value of ROU assets for impairment whenever events and circumstances indicate that the carrying value of an asset group may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition.

We have lease agreements with lease and non-lease components. For most leases, we account for the lease and non-lease components as a single lease component, in accordance with the practical expedient that is available for ongoing accounting. Additionally, for certain leases, such as for vehicles, we apply a portfolio approach. New leases will be classified as financing or operating, with classification affecting the pattern and classification of expense recognition in the income statement. Expenses related to operating leases will be recognized on a straight-line basis, while those determined to be financing leases will be recognized following a front-loaded expense profile, in which interest and amortization are presented separately in the income statement.

Operating lease ROU assets are included in Other assets in the Consolidated Balance Sheets and Operating lease liabilities are included in Accrued liabilities and Other noncurrent liabilities in the Consolidated Balance Sheets. Finance lease ROU assets are included in Property, plant, and equipment, net in the Consolidated Balance Sheets and Finance lease liabilities are included in Accrued liabilities and Other noncurrent liabilities in the Consolidated Balance Sheets.

We have operating and finance leases for offices, manufacturing facilities, warehouses, vehicles, and certain equipment. Our leases have remaining lease terms of 1 year to 10 years, some of which include options to extend the leases for up to 10 years, and some of which include options to terminate the leases within 1 year.

The components of lease expense were as follows:

(in thousands)	For the three months ended September 30, 2019	For the nine months ended September 30, 2019
Finance lease		
Amortization of right-of-use asset	\$ 249	\$ 748
Interest on lease liabilities	388	1,181
Operating lease		
Fixed lease cost	991	3,416
Variable lease cost	59	263
Short-term lease cost	350	1,022
Total lease expense	\$2,037	\$6,630

Lease expense for the three and nine month periods ended September 30, 2018 was \$2.1 million and \$6.1 million, respectively. Supplemental cash flow information related to leases was as follows:

	For the three months ended	For the nine months ended
(in thousands)	September 30, 2019	September 30, 2019
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	\$974	\$3,350
Operating cash flows from finance leases	388	1,181
Financing cash flows from finance leases	298	876
Right-of-use assets obtained in exchange for lease obligations:		
Operating leases	\$988	\$3,990
Finance leases	<del>-</del>	_

The initial recognition of each ROU asset and lease liability at lease commencement is a noncash transaction that is excluded from amounts reported in the Consolidated Statements of Cash Flows.

Supplemental balance sheet information related to leases was as follows:

(in thousands)	September 30, 2019
Operating leases	
Right of use assets included in Other assets	\$13,838
Lease liabilities included in	
Accrued liabilities	\$ 3,780
Other noncurrent liabilities	10,131
Total operating lease liabilities	\$13,911
Finance leases	
Right of use assets included in Property, plant and equipment, net	\$10,223
Lease liabilities included in	
Accrued liabilities	<b>\$ 1,290</b>
Other noncurrent liabilities	17,900
Total finance lease liabilities	\$19,190

Additional information for leases existing at September 30, 2019 was as follows:

Weighted average remaining lease term	
Operating leases	4 years
Finance leases	10 years
Weighted average discount rate	
Operating leases	5.7%
Finance leases	8.0%

Maturities of lease liabilities as of September 30, 2019 were as follows:

(in thousands)	Operating leases	Finance lease
Year ending December 31,		
2019	<b>\$ 1,316</b>	\$ 686
2020	4,603	2,790
2021	3,497	2,790
2022	2,471	2,838
2023	1,495	3,004
Thereafter	3,054	15,512
Total lease payments	16,436	27,620
Less imputed interest	(2,525)	(8,430)
Total	\$13,911	\$ 19,190

The finance lease liability includes the SLC lease described above, but excludes additional manufacturing space that was included in the September 2018 modification of that lease. We expect to take control of the additional space during the fourth quarter of 2019, which would be the commencement of this lease component, at which time the lease liability and ROU asset will be recorded. We expect to have control of the additional space through 2029 and the additional space is expected to increase gross cash outflows during that period by \$6.1 million.

As of December 31, 2018, future rental payments required under operating leases with initial or remaining non-cancelable lease terms in excess of one year, were: 2019, \$4.6 million; 2020, \$3.2 million; 2021, \$2.1 million; 2022, \$1.5 million; and 2023 and thereafter, \$6.5 million.

As of December 31, 2018, the following schedule presents future minimum annual payments under the SLC lease finance obligation, and the present value of the minimum payments:

	(in thousands)
Year ending December 31,	
2019	\$ 2,451
2020	2,974
2021	2,990
2022	3,054
2023	3,277
Thereafter	18,930
Total minimum payments	33,676
Less imputed interest	(7,790)
Total	\$ 25,886

As of December 31, 2018, the capitalized value associated with the SLC lease was included in Property, plant, and equipment, net at a value of \$17.3 million, which included a gross cost of \$20.8 million, and Accumulated depreciation of \$3.5 million.

#### 4. Pensions and Other Postretirement Benefit Plans

#### Pension Plans

The Company has defined benefit pension plans covering certain U.S. and non-U.S. employees. The U.S. qualified defined benefit pension plan has been closed to new participants since October 1998, and benefits accrued under this plan have been frozen since February 2009. As a result of the freeze, employees covered by the pension plan will receive, at retirement, benefits already accrued through February 2009 but no new benefits accrue after that date. Benefit accruals under the U.S. Supplemental Executive Retirement Plan ("SERP") were similarly frozen. The eligibility, benefit formulas, and contribution requirements for plans outside of the U.S. vary by location.

#### Other Postretirement Benefits

The Company also provides certain postretirement benefits to retired employees in the U.S. and Canada. The Company accrues the cost of providing postretirement benefits during the active service period of the employees. The Company currently funds the plans as claims are paid.

The composition of the net periodic benefit cost for the nine months ended September 30, 2019 and 2018, was as follows:

	Pension	Pension plans		
(in thousands)	2019	2018	2019	2018
Components of net periodic benefit cost:				
Service cost	\$ 1,892	\$ 2,085	\$ 142	\$ 174
Interest cost	5,368	5,430	1,585	1,520
Expected return on assets	(6,155)	(6,702)	_	_
Curtailment gain	<u> </u>	(750)	_	_
Amortization of prior service cost/(credit)	51	25	(3,366)	(3,366)
Amortization of net actuarial loss	1,687	1,665	1,670	2,217
Net periodic benefit cost	\$ 2,843	\$ 1,753	\$ 31	\$ 545

The amount of net periodic pension cost is determined at the beginning of each year and generally only varies from quarter to quarter when a significant event occurs, such as a curtailment or a settlement. There were no such events in the first nine months of 2019. In 2018, we recorded curtailment gains of \$0.5 million in the second guarter and \$0.2 million in the third guarter related to restructuring in France.

Service cost for defined benefit pension and postretirement plans are reported in the same line item or items as other compensation costs arising from services rendered by the pertinent employees during the period. Other components of net periodic benefit cost are presented in the income statement separately from the service cost component and outside a subtotal of income from operations, in the line item Other (income)/expense, net in the Consolidated Statements of Income.

### 5. Restructuring

MC restructuring charges include expenses for the first nine months of 2019 and 2018 principally related to discontinued operations at its MC production facility in Sélestat, France. In 2018, the plan was approved by the French Labor Ministry which led to restructuring expense of \$9.0 million in the first nine months of 2018 for severance and outplacement costs for the approximately 50 positions that were terminated under this plan. In the first nine months of 2019, restructuring charges were \$0.3 million. Since 2017, we have recorded \$12.0 million of restructuring charges related to this action. As a result of this action, the Company recorded a pension plan curtailment gain of \$0.7 million in 2018 which is recorded in Other (income)/expense.

AEC restructuring charges include expenses for the first nine months of 2018 were related to work force reductions in AEC locations in Salt Lake City, Utah and Rochester, New Hampshire.

AEC restructuring charges in the third quarter of 2018 were principally related to the discontinuation of certain manufacturing processes in Salt Lake City, resulting in a non-cash restructuring charge of \$1.7 million, and an additional \$0.2 million for severance.

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The following table summarizes charges reported in the Consolidated Statements of Income under "Restructuring expenses, net":

		Three months ended September 30,		
(in thousands)	2019	2018	2019	2018
Machine Clothing	\$ (211)	\$ 370	\$1,125	\$10,522
Albany Engineered Composites	(33)	2,189	18	2,968
Corporate expenses	``	(7)	(4)	224
Total	\$(244)	\$2,552	\$1,139	\$13,714

Nine months ended September 30, 2019 (in thousands)	Total restructuring costs incurred	Termination and other costs	Impairment of assets	Impairment of intangible assets
Machine Clothing	\$1,125	\$1,081	\$44	\$ —
Albany Engineered Composites	18	18	_	_
Corporate expenses	(4)	(4)	_	_
Total	\$1,139	\$1,095	\$44	\$ —

	Total			Impairment of
Nine months ended September 30, 2018	restructuring	Termination and	•	intangible
(in thousands)	costs incurred	other costs	assets	assets
Machine Clothing	\$10,522	\$11,128	\$ 144	\$(750)
Albany Engineered Composites	2,968	1,206	1,762	_
Corporate expenses	224	224	_	_
Total	\$13,714	\$12,558	\$1,906	\$(750)

We expect that approximately \$0.4 million of Accrued liabilities for restructuring at September 30, 2019 will be paid within one year and approximately \$1.7 million will be paid the following year. The table below presents the year-to-date changes in restructuring liabilities for 2019 and 2018, all of which related to termination costs:

		Restructuring		Currency	September 30,
(in thousands)	December 31, 2018	charges accrued	Payments	translation /other	2019
Total termination and other costs	\$5,570	\$1,095	\$(4,195)	\$(360)	\$2,110
		Restructuring		Currency	September 30,
(in thousands)	December 31, 2017	charges accrued	Payments	translation/ other	2018
Total termination and other costs	\$3,326	\$12,558	\$(9,153)	\$(379)	\$6,352

## 6. Other (Income)/Expense, net

The components of Other (Income)/Expense, net are:

		Three months ended September 30,		ths ended nber 30,
(in thousands)	2019	2018	2019	2018
Currency transaction (gains)/losses	\$(2,028)	\$ (3,611)	\$(3,724)	\$(2,930)
Bank fees and amortization of debt issuance costs	81	100	262	303
Pension curtailment gain	_	(232)	_	(750)
Components of net periodic pension and postretirement cost other than				
service	278	264	840	789
Other	41	328	716	1,615
Total	\$(1,628)	\$(3,151)	\$(1,906)	\$ 973

#### 7. Income Taxes

The following table presents components of income tax expense for the three and nine months ended September 30, 2019 and 2018:

	Three mor Septem	nths ended nber 30,		ths ended ber 30,
(in thousands, except percentages)	2019	2018	2019	2018
Income tax based on income from continuing operations, at estimated tax rates of 27.5% and				
29.7%, respectively	\$14,662	\$11,691	\$38,256	\$25,970
Effect of change in estimated tax rate	(692)	(191)	_	_
Income tax before discrete items	13,970	11,500	38,256	25,970
Discrete tax expense:				
Exercise of U.S. stock options	(55)	(29)	(111)	(155)
Impact of mandatory repatriation	_	_	_	(1,099)
Adjustments to prior period tax liabilities	(160)	(7)	187	(259)
Provision for/resolution of tax audits and contingencies, net	(558)	(168)	(2,785)	2,280
Adjustment related to prior period change in opening valuation allowance	· _ ·	63	(1,366)	(4,923)
Change in valuation allowances	(11)	_	830	·
Other	8	_	64	(124)
Total income tax expense	\$13,194	\$11,359	\$35,075	\$21,690

The third-quarter estimated annual effective tax rate on continuing operations was 27.5 percent in 2019, compared to 29.7 percent for the same period in 2018.

Income tax expense for the quarter was computed in accordance with ASC 740-270 "Income Taxes – Interim Reporting". Under this method, loss jurisdictions, which cannot recognize a tax benefit with regard to their generated losses, are excluded from the annual effective tax rate (AETR) calculation and their taxes will be recorded discretely in each quarter.

The Company's tax rate is affected by recurring items such as the income tax rate in the U.S. and in non-U.S. jurisdictions and the mix of income earned in those jurisdictions, including changes in losses and income from excluded loss jurisdictions, and the impact of discrete items in the respective quarter.

The Company records the residual U.S. and foreign taxes on certain amounts of foreign earnings that have been targeted for repatriation to the U.S. These amounts are not considered to be indefinitely reinvested, and the Company accrued for the tax cost on these earnings to the extent they cannot be repatriated in a tax-free manner. The Company has targeted for repatriation \$170.4 million of current year and prior year earnings of the Company's foreign operations. If these earnings were distributed, the Company would be subject to foreign withholding taxes of \$4.0 million and state income taxes of \$3.8 million which have already been recorded.

The Company conducts business globally and, as a result, files income tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. In the normal course of business the Company is subject to examination by taxing authorities throughout the world, including major jurisdictions such as the United States, Brazil, Canada, France, Germany, Italy, Mexico, and Switzerland. The open tax years in these jurisdictions range from 2007 to 2019. The Company is currently under audit in non-U.S. tax jurisdictions, including but not limited to Canada and Italy.

In the first quarter of 2019, the Company recorded a net benefit of \$2.2 million for tax audit settlements with Canada. The Canadian Revenue Agency agreed to accept the Company's appeal of all protested issues. The Company has begun to receive refunds from the Canadian Revenue Agency and Ontario for taxes that were pre-paid at the time of protests. As such, during the first quarter, the Company had determined that it was more likely than not that the liability for unrecognized tax benefits of \$2.2 million that was recorded as of December 31, 2018 was no longer warranted and thus it was reduced in the first quarter of 2019, resulting in a \$2.2 million discrete tax benefit.

As of each reporting date, management considers new evidence, both positive and negative, that could affect its view of the future realization of deferred tax assets. As of June 30, 2019, the Company determined that a valuation allowance of \$0.8 million was necessary for one of its Mexico entities. Therefore, the Company booked an expense of \$0.8 million in the second quarter of 2019.

In the first quarter of 2019, the Company recorded a \$1.3 million out-of-period immaterial adjustment related to a German tax valuation allowance.

#### 8. Earnings Per Share

The amounts used in computing earnings per share and the weighted average number of shares of potentially dilutive securities are as follows:

		nths ended nber 30,		e months ended eptember 30,	
(in thousands, except market price and earnings per share)	2019	2018	2019	2018	
Net income attributable to the Company	\$40,009	\$27,736	\$103,253	\$65,300	
Weighted average number of shares:					
Weighted average number of shares used in calculating basic net income per share	32,306	32,264	32,293	32,247	
Effect of dilutive stock-based compensation plans:					
Stock options	11	16	12	16	
Weighted average number of shares used in calculating diluted net income per share	32,317	32,280	32,305	32,263	
Average market price of common stock used for calculation of dilutive shares	\$ 82.99	\$ 72.30	\$ 76.45	\$ 66.01	
Net income attributable to the Company per share:					
Basic	\$ 1.24	\$ 0.86	\$ 3.20	\$ 2.02	
Diluted	\$ 1.24	\$ 0.86	\$ 3.20	\$ 2.02	

#### 9. Accumulated Other Comprehensive Income (AOCI)

The table below presents changes in the components of AOCI for the period December 31, 2018 to September 30, 2019:

(in thousands)	Translation adjustments	Pension and postretirement liability adjustments	Derivative valuation adjustment	Total Other Comprehensive Income
December 31, 2018	\$ (115,976)	\$(47,109)	\$ 4,697	\$(158,388)
Other comprehensive income/(loss) before reclassifications	(23,177)	280	(8,037)	(30,934)
nterest expense related to swaps reclassified to the Consolidated Statements of Income, net of tax	_	_	(832)	(832)
Pension and postretirement liability adjustments reclassified to Consolidated				
Statements of Income, net of tax	_	29	_	29
Adjustment related to prior period change in opening valuation allowance	_	(1,346)	_	(1,346)
Net current period other comprehensive income	(23,177)	(1,037)	(8,869)	(33,083)
September 30, 2019	\$(139.153)	\$(48.146)	\$(4.172)	\$(191.471)

The table below presents changes in the components of AOCI for the period December 31, 2017 to September 30, 2018:

(in thousands)	Translation adjustments	Pension and postretirement liability adjustments	Derivative valuation adjustment	Total Other Comprehensive Income
December 31, 2017	\$ (87,318)	\$(50,536)	\$1,953	\$(135,901)
Other comprehensive income/(loss) before reclassifications	(23,582)	2,389	7,374	(13,819)
Pension/postretirement curtailment gain, net of tax	_	(525)	_	(525)
Interest expense related to swaps reclassified to the Consolidated Statements of Income, net of tax	_	_	105	105
Pension and postretirement liability adjustments reclassified to Consolidated				
Statements of Income, net of tax	_	379	_	379
Net current period other comprehensive income	(23,582)	2,243	7,479	(13,860)
September 30, 2018	\$(110,900)	\$(48,293)	\$9,432	\$(149,761)

The components of our Accumulated Other Comprehensive Income that are reclassified to the Statement of Income relate to our pension and postretirement plans and interest rate swaps.

The table below presents the expense/(income) amounts reclassified, and the line items of the Consolidated Statements of Income that were affected for the three and nine months ended September 30, 2019 and 2018:

		Three mor	nths end nber 30,	ed		Nine mor Septer	nths endo mber 30,	ed
(in thousands)	2	019	2	2018	2	019	:	2018
Pretax Derivative valuation reclassified from Accumulated Other								
Comprehensive Income:								
Expense related to interest rate swaps included in Income								
before taxes(a)	\$	(245)	\$	(96)	\$ (:	1,117)	\$	138
Income tax effect		` 62 <sup>´</sup>		23	•	285		(33)
Effect on net income due to items reclassified from Accumulated Other								
Comprehensive Income	\$	(183)	\$	(73)	\$	(832)	\$	105
Pretax pension and postretirement liabilities reclassified from Accumulated								
Other Comprehensive Income:								
Pension/postretirement curtailment		_		(232)		_		(750)
Amortization of prior service credit	(1	L,105)	(	1 <u>,</u> 114)	(:	3,315)	(	3,341)
Amortization of net actuarial loss	`1	1,118	:	1,294	`;	3,357	`	3,882
Total pretax amount reclassified (b)		13		(52)		42		(209)
Income tax effect		(4)		`16 <sup>´</sup>		(13)		` 63 <sup>′</sup>
Effect on net income due to items reclassified from Accumulated Other		-				·		
Comprehensive Income	\$	9	\$	(36)	\$	29	\$	(146)

<sup>(</sup>a) Included in Interest expense, net, are payments related to the interest rate swap agreements and amortization of swap buyouts (see Notes 15 and 16).

# 10. Noncontrolling Interest

Effective October 31, 2013, Safran S.A. (Safran) acquired a 10 percent equity interest in a new Albany subsidiary, Albany Safran Composites, LLC (ASC). Under the terms of the transaction agreements, ASC is the exclusive supplier to Safran of advanced 3D-woven composite parts for use in aircraft and rocket engines, thrust reversers and nacelles, and aircraft landing and braking systems (the "Safran Applications"). AEC may develop and supply parts other than advanced 3D-woven composite parts for all aerospace applications, as well as advanced 3D-woven composite parts for any aerospace applications that are not Safran Applications (such as airframe applications) and any non-aerospace applications.

<sup>(</sup>b) These accumulated other comprehensive income components are included in the computation of net periodic cost (see Note 4).

The agreement provides Safran an option to purchase Albany's remaining 90 percent interest upon the occurrence of certain bankruptcy or performance default events, or if Albany's Engineered Composites business is sold to a direct competitor of Safran. The purchase price is based initially on the same valuation of ASC used to determine Safran's 10 percent equity interest, and increases over time as LEAP production increases.

In accordance with the operating agreement, Albany received a \$28 million preferred holding in ASC, which includes a preferred return based on the Company's revolving credit agreement. The common shares of ASC are owned 90 percent by Albany and 10 percent by Safran.

The table below presents a reconciliation of income attributable to the noncontrolling interest and noncontrolling equity in the Company's subsidiary Albany Safran Composites, LLC:

	Nine months ended September 30,		
(in thousands)	2019	2018	
Net income of Albany Safran Composites (ASC)	\$6,368	\$5,433	
Less: Return attributable to the Company's preferred holding	974	965	
Net income of ASC available for common ownership	\$5,394	\$4,468	
Ownership percentage of noncontrolling shareholder	10%	10%	
Net income attributable to noncontrolling interest	\$ 539	\$ 447	
Noncontrolling interest, beginning of year	\$3,031	\$3,247	
Decrease attributable to 2018 adoption of ASC 606	· <del>-</del>	(327)	
Net income attributable to noncontrolling interest	539	447	
Changes in other comprehensive income attributable to noncontrolling interest	(19)	(1)	
Noncontrolling interest	\$3,551	\$3,366	

#### 11. Accounts Receivable

Accounts receivable includes trade receivables.

In connection with certain sales in Asia, the Company accepts a bank promissory note as customer payment. The notes may be presented for payment at maturity, which is less than one year.

The Company also maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. The Company determines the allowance based on historical write-off experience, customer-specific facts and economic conditions. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

As of September 30, 2019 and December 31, 2018, Accounts receivable consisted of the following:

(in thousands)	September 30, 2019	December 31, 2018
Trade and other accounts receivable	\$210,919	\$211,244
Bank promissory notes	16,062	19,269
Allowance for doubtful accounts	(2,749)	(7,337)
Accounts receivable, net	\$224,232	\$223.176

During the third quarter of 2019, the Company wrote-off \$5.1 million of Accounts receivables related to ongoing bankruptcy proceedings for certain Machine Clothing customers in Europe. The write-offs pertained to Accounts receivables recorded in prior years, which were fully reserved, and resulted in no impact on the Consolidated Statements of Income for the three and nine month periods ended September 30, 2019.

The Company has Noncurrent receivables in the AEC segment that represent revenue earned which has extended payment terms. The Noncurrent receivables will be invoiced to the customer, with 2% interest, over a 10-year period starting in 2020.

As of September 30, 2019 and December 31, 2018, Noncurrent receivables consisted of the following:

(in thousands)	September 30, 2019	December 31, 2018
Noncurrent receivables	\$45,699	\$45,061

#### 12. Contract Assets and Liabilities

Contract assets includes unbilled amounts typically resulting from sales under contracts when the cost-to-cost method of revenue recognition is utilized, and revenue recognized exceeds the amount billed to the customer. Contract assets are transferred to Accounts receivable, net when the entitlement to pay becomes unconditional. Contract liabilities include advance payments and billings in excess of revenue recognized. Contract liabilities are included in Accrued liabilities in the Consolidated Balance Sheets.

Contract assets and Contract liabilities are reported on the Consolidated Balance Sheets in a net position on a contract-by-contract basis at the end of each reporting period. As of September 30, 2019 and December 31, 2018, Contract assets and Contract liabilities consisted of the following:

(in thousands)	September 30, 2019	December 31, 2018
Contract assets	\$64,571	\$57,447
Contract liabilities	4,713	9,025

Contract assets increased approximately \$7.1 million during the nine month period ended September 30, 2019. The increase was primarily due to an increase in unbilled revenue related to the satisfaction of performance obligations, in excess of the amounts billed to customers for contracts that were in a contract asset position. There were no impairment losses related to our Contract assets during the three and nine month periods ended September 30, 2019.

Contract liabilities decreased approximately \$4.3 million during the nine month period ended September 30, 2019, primarily due to revenue recognized from satisfied performance obligations exceeding amounts invoiced to customers for contracts that were in a contract liability position. Revenue recognized for the nine month period ended September 30, 2019, that was included in the Contract liability balance as of December 31, 2018 was \$6.1 million, and included revenue in the MC and AEC segments.

#### 13. Inventories

Costs included in inventories are raw materials, labor, supplies and allocable depreciation and overhead. Raw material inventories are valued on an average cost basis. Other inventory cost elements are valued at cost, using the first-in, first-out method. The Company writes down the inventories for estimated obsolescence, and to lower of cost or net realizable value based upon assumptions about future demand and market conditions. If actual demand or market conditions are less favorable than those projected by the Company, additional inventory write-downs may be required. Once established, the original cost of the inventory less the related write-down represents the new cost basis of such inventories.

As of September 30, 2019 and December 31, 2018, Inventories consisted of the following:

(in thousands)	September 30, 2019	December 31, 2018
Raw materials	\$ 54,376	\$40,489
Work in process	34,614	33,181
Finished goods	16,715	12,234
Total inventories	\$105,705	\$85,904

# 14. Goodwill and Other Intangible Assets

Goodwill and intangible assets with indefinite useful lives are not amortized, but are tested for impairment at least annually. Goodwill represents the excess of the purchase price over the fair value of the net tangible and identifiable intangible assets acquired in each business combination. Our reportable segments are consistent with our operating segments.

Determining the fair value of a reporting unit requires the use of significant estimates and assumptions, including revenue growth rates, operating margins, discount rates, and future market conditions, among others. Goodwill and other long-lived assets are reviewed for impairment whenever events, such as significant changes in the business climate, plant closures, changes in product offerings, or other circumstances indicate that the carrying amount may not be recoverable.

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To determine fair value, we utilize two market-based approaches and an income approach. Under the market-based approaches, we utilize information regarding the Company as well as publicly available industry information to determine earnings multiples and sales multiples. Under the income approach, we determine fair value based on estimated future cash flows of each reporting unit, discounted by an estimated weighted-average cost of capital, which reflects the overall level of inherent risk of a reporting unit and the rate of return an outside investor would expect to earn.

In the second quarter of 2019, the Company applied the qualitative assessment approach in performing its annual evaluation of goodwill and concluded that no impairment provision was required. There were no amounts at risk due to the large spread between the fair and carrying values of each reporting unit.

We are continuing to amortize certain patents, trade names, customer relationships, customer contracts and technology assets that have finite lives. The gross carrying value, accumulated amortization and net values of intangible assets and goodwill as of September 30, 2019 and December 31, 2018, were as follows:

As of September 30, 2019 (in thousands)	Weighted average amortization life in years	Gross carrying amount	Accumulated amortization	Net carrying amount
Amortized intangible assets:	-			
AEC trade names	15	\$ 140	(\$ 133)	\$ 7
AEC technology	15	370	(333)	37
Customer relationships	15	48,421 (11,304)		37,117
Customer contracts	6	17,471	(10,199)	7,272
Other intangibles	5	322	(225)	97
Net amortized intangible assets		\$ 66,724	(\$ 22,194)	\$ 44,530
Unamortized intangible assets:				
MC Goodwill		\$ 66,345	\$ —	\$ 66,345
AEC Goodwill		95,730	_	95,730
Total unamortized intangible assets:		\$162,075	\$ —	\$162,075

	Weighted average amortization life in	Gross carrying	Accumulated	
As of December 31, 2018 (in thousands)	years	amount	amortization	Net carrying amount
Amortized intangible assets:				
AEC trade names	15	\$ 140	(\$ 129)	\$ 11
AEC technology	15	370	(314)	56
Customer relationships	15	48,421	(8,883)	39,538
Customer contracts	6	17,471	(8,015)	9,456
Other intangibles	5	322	(177)	145
Net amortized intangible assets		\$ 66,724	(\$17,518)	\$ 49,206
Unamortized intangible assets:				
MC Goodwill		\$ 68,652	\$ —	\$ 68,652
AEC Goodwill		95,730	_	95,730
Total unamortized intangible assets:		\$164,382	\$ —	\$164,382

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The changes in intangible assets, net and goodwill from December 31, 2018 to September 30, 2019, were as follows:

(in thousands)	December 31, 2018	Amortization	Currency Translation	September 30, 2019
Amortized intangible assets:				
AEC trade names	\$ 11	(\$ 4)	\$ —	\$ 7
AEC technology	56	(19)	_	37
Customer relationships	39,538	(2,421)	_	37,117
Customer contracts	9,456	(2,184)	_	7,272
Other intangibles	145	(48)	_	97
Net amortized intangible assets	\$ 49,206	(\$ 4,676)	\$ —	\$ 44,530
Unamortized intangible assets:				
MC Goodwill	\$ 68,652	\$ —	(\$2,307)	\$ 66,345
AEC Goodwill	95,730	_	·	95,730
Total unamortized intangible assets:	\$164,382	\$ —	(\$2,307)	\$162,075

Estimated amortization expense of intangibles for the years ending December 31, 2019 through 2023, is as follows:

	Annual amortization
Year	(in thousands)
2019	\$6,234
2020	6,234
2021	6,163
2022	3,949
2023	3,228

## 15. Financial Instruments

Long-term debt, principally to banks and noteholders, consists of:

(in thousands, except interest rates)	September 30, 2019	December 31, 2018
Revolving credit agreement with borrowings outstanding at an end of period interest rate of 3.47% in 2019 and 3.69% in 2018 (including the effect of interest rate hedging transactions, as described below), due in		
2022	\$424,000	\$499,000
Finance obligation	_	25,886
Other debt, at an average end of period rate of 5.50% in both 2019 and 2018, due in varying amounts through 2021	32	45
tillough 2021	32	45
Long-term debt	424,032	524,931
Less: current portion	(20)	(1,224)
Long-term debt, net of current portion	\$424,012	\$523,707

On November 7, 2017, we entered into a \$685 million unsecured Five-Year Revolving Credit Facility Agreement (the "Credit Agreement") which amended and restated the prior \$550 million Agreement, entered into on April 8, 2016 (the "Prior Agreement"). Under the Credit Agreement, \$424 million of borrowings were outstanding as of September 30, 2019. The applicable interest rate for borrowings was LIBOR plus a spread, based on our leverage ratio at the time of borrowing. At the time of the last borrowing on September 30, 2019, the spread was 1.375%. The spread was based on a pricing grid, which ranged from

1.250% to 1.750%, based on our leverage ratio. Based on our maximum leverage ratio and our Consolidated EBITDA, and without modification to any other credit agreements, as of September 30, 2019, we would have been able to borrow an additional \$261 million under the Agreement.

The Credit Agreement contains customary terms, as well as affirmative covenants, negative covenants and events of default that are comparable to those in the Prior Agreement. The Borrowings are guaranteed by certain of the Company's subsidiaries.

Our ability to borrow additional amounts under the Credit Agreement is conditional upon the absence of any defaults, as well as the absence of any material adverse change (as defined in the Credit Agreement).

Due to the implementation of ASC 842, *Leases*, on January 1, 2019, as further described in Note 3 the finance obligation that had a balance of \$25.9 million as of December 31, 2018, was eliminated and replaced with a finance lease obligation that is included in Other noncurrent liabilities and Accrued liabilities.

On November 27, 2017, we terminated our interest rate swap agreements, originally entered into on May 9, 2016, that had effectively fixed the interest rate on \$300 million of revolving credit borrowings, in order to enter into a new interest rate swap with a greater notional amount, and the same maturity as the Credit Agreement. We received \$6.3 million when the swap agreements were terminated and that payment will be amortized into interest expense through March 2021.

On May 6, 2016, we terminated other interest rate swap agreements that had effectively fixed the interest rate on \$120 million of revolving credit borrowings, in order to enter into a new interest rate swap with a greater notional amount, and the same maturity as the Credit Agreement. We paid \$5.2 million to terminate the swap agreements and that cost will be amortized into interest expense through June 2020.

On November 28, 2017, we entered into interest rate swap agreements for the period December 18, 2017 through October 17, 2022. These transactions have the effect of fixing the LIBOR portion of the effective interest rate (before addition of the spread) on \$350 million of indebtedness drawn under the Credit Agreement at the rate of 2.11% during the period. Under the terms of these transactions, we pay the fixed rate of 2.11% and the counterparties pay a floating rate based on the one-month LIBOR rate at each monthly calculation date, which on September 16, 2019 was 2.03%, during the swap period. On September 16, 2019, the all-in-rate on the \$350 million of debt was 3.485%.

These interest rate swaps are accounted for as a hedge of future cash flows, as further described in Note 16. No cash collateral was received or pledged in relation to the swap agreements.

Under the Credit Agreement, we are currently required to maintain a leverage ratio (as defined in the agreement) of not greater than 3.50 to 1.00 and minimum interest coverage (as defined) of 3.00 to 1.00.

As of September 30, 2019, our leverage ratio was 1.42 to 1.00 and our interest coverage ratio was 13.03 to 1.00. We may purchase our Common Stock or pay dividends to the extent our leverage ratio remains at or below 3.50 to 1.00, and may make acquisitions with cash provided our leverage ratio does not exceed the limits noted above.

Indebtedness under the Credit Agreement is ranked equally in right of payment to all unsecured senior debt.

We were in compliance with all debt covenants as of September 30, 2019.

#### 16. Fair-Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Accounting principles establish a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Level 3 inputs are unobservable data points for the asset or liability, and include situations in which there is little, if any, market activity for the asset or liability. We had no Level 3 financial assets or liabilities at September 30, 2019, or at December 31, 2018.

The following table presents the fair-value hierarchy for our Level 1 and Level 2 financial and non-financial assets and liabilities, which are measured at fair value on a recurring basis:

September 30, 2019 Dece						mber 31	L, 2018
in m	active arkets	obser	vable inputs	in m	active arkets		ignificant other servable inputs (Level 2)
-	-		•		-		
\$	26,317	\$	_	\$	14,234	\$	_
	839		_		731		_
	_		_		_		4,548(c)
	_		(7,021)(b)				_
	in m (L	Quoted prices in active markets (Level 1)	Quoted prices in active Signi markets obser (Level 1) (	Quoted prices in active markets (Level 1)  \$ 26,317 \$ —  839 —	Quoted prices in active markets observable inputs (Level 1) (Level 2) (Level 2) \$ 26,317 \$ — \$	Quoted prices in active markets (Level 1)  \$ 26,317 \$ — \$ 14,234  839 — 731  — 731	Quoted prices in active surface observable inputs (Level 1)  \$ 26,317 \$ — \$ 14,234 \$  839 — 731 —   1 Quoted prices in active markets observable inputs (Level 1)  \$ 26,317 \$ — \$ 14,234 \$

- (a) Original cost basis \$0.5 million.
- (b) Net of \$15.5 million receivable floating leg and \$22.5 million liability fixed leg.
- (c) Net of \$32.0 million receivable floating leg and \$27.5 million liability fixed leg.

Cash equivalents include short-term securities that are considered to be highly liquid and easily tradable. These securities are valued using inputs observable in active markets for identical securities.

The common stock of the unaffiliated foreign public company is traded in an active market exchange. The shares are measured at fair value using closing stock prices and are recorded in the Consolidated Balance Sheets as Other assets. Changes in the fair value of the investment are reported in the Consolidated Statements of Income.

We operate our business in many regions of the world, and currency rate movements can have a significant effect on operating results. Foreign currency instruments are entered into periodically, and consist of foreign currency option contracts and forward contracts that are valued using quoted prices in active markets obtained from independent pricing sources. These instruments are measured using market foreign exchange prices and are recorded in the Consolidated Balance Sheets as Other current assets and Accounts payable, as applicable. Changes in fair value of these instruments are recorded as gains or losses within Other (income)/expense, net.

When exercised, the foreign currency instruments are net settled with the same financial institution that bought or sold them. For all positions, whether options or forward contracts, there is risk from the possible inability of the financial institution to meet the terms of the contracts and the risk of unfavorable changes in interest and currency rates, which may reduce the value of the instruments. We seek to mitigate risk by evaluating the creditworthiness of counterparties and by monitoring the currency exchange and interest rate markets while reviewing the hedging risks and contracts to ensure compliance with our internal guidelines and policies.

Changes in exchange rates can result in revaluation gains and losses that are recorded in Selling, general and administrative expenses or Other (income)/expense, net. Revaluation gains and losses occur when our business units have cash, intercompany (recorded in Other (income)/expense, net) or third-party trade (recorded in selling, general and administrative expenses) receivable or payable balances in a currency other than their local reporting (or functional) currency.

Operating results can also be affected by the translation of sales and costs, for each non-U.S. subsidiary, from the local functional currency to the U.S. dollar. The translation effect on the Consolidated Statements of Income is dependent on our net income or expense position in each non-U.S. currency in which we do business. A net income position exists when sales realized in a particular currency exceed expenses paid in that currency; a net expense position exists if the opposite is true.

The interest rate swaps are accounted for as hedges of future cash flows. The fair value of our interest rate swaps are derived from a discounted cash flow analysis based on the terms of the contract and the interest rate curve, and is included in Other assets and/or Other noncurrent liabilities in the Consolidated Balance Sheets. Unrealized gains and losses on the swaps flow through the caption Derivative valuation

adjustment in the Shareholders' equity section of the Consolidated Balance Sheets. As of September 30, 2019, these interest rate swaps were determined to be highly effective hedges of interest rate cash flow risk. Amounts accumulated in Other comprehensive income are reclassified as Interest expense, net when the related interest payments (that is, the hedged forecasted transactions), and amortization related to the swap buyouts, affect earnings. Interest (income)/expense related to payments under the active swap agreements totaled (\$0.8) million for the nine month period ended September 30, 2019, and \$0.6 million for the nine month period ended September 30, 2018. Additionally, non-cash interest income related to the amortization of swap buyouts totaled \$0.3 million for the nine month period ended September 30, 2019 and \$0.5 million for the nine month period ended September 30, 2018.

Gains/(losses) related to changes in fair value of derivative instruments that were recognized in Other (income)/expense, net in the Consolidated Statements of Income were as follows:

	Three mon Septem		Nine mont Septem	
(in thousands)	2019	2018	2019	2018
Derivatives not designated as hedging instruments				
Foreign currency options gains/(losses)	\$ <b>—</b>	\$10	\$ —	(\$61)

#### 17. Contingencies

## **Asbestos Litigation**

Albany International Corp. is a defendant in suits brought in various courts in the United States by plaintiffs who allege that they have suffered personal injury as a result of exposure to asbestos-containing paper machine clothing synthetic dryer fabrics marketed during the period from 1967 to 1976 and used in certain paper mills.

We were defending 3,701 claims as of September 30, 2019.

The following table sets forth the number of claims filed, the number of claims settled, dismissed or otherwise resolved, and the aggregate settlement amount during the periods presented:

Year ended December 31,	Opening Number of Claims	Claims Dismissed, Settled, or Resolved	New Claims	Closing Number of Claims	Amounts Paid (thousands) to Settle or Resolve
2014	4,299	625	147	3,821	\$437
2015	3,821	116	86	3,791	164
2016	3,791	148	102	3,745	758
2017	3,745	105	90	3,730	55
2018	3,730	152	106	3,684	100
2019 (as of September 30)	3,684	29	46	3,701	\$ —

We anticipate that additional claims will be filed against the Company and related companies in the future, but are unable to predict the number and timing of such future claims. Due to the fact that information sufficient to meaningfully estimate a range of possible loss of a particular claim is typically not available until late in the discovery process, we do not believe a meaningful estimate can be made regarding the range of possible loss with respect to pending or future claims and therefore are unable to estimate a range of reasonably possible loss in excess of amounts already accrued for pending or future claims.

While we believe we have meritorious defenses to these claims, we have settled certain claims for amounts we consider reasonable given the facts and circumstances of each case. Our insurance carrier has defended each case and funded settlements under a standard reservation of rights. As of September 30, 2019 we had resolved, by means of settlement or dismissal, 37,775 claims. The total cost of resolving all claims was \$10.3 million. Of this amount, almost 100% was paid by our insurance carrier, who has confirmed that we have approximately \$140 million of remaining coverage under primary and excess policies that should be available with respect to current and future asbestos claims.

The Company's subsidiary, Brandon Drying Fabrics, Inc. ("Brandon"), is also a separate defendant in many of the asbestos cases in which Albany is named as a defendant, despite never having manufactured any fabrics containing asbestos. While Brandon was defending against 7,710 claims as of September 30, 2019, only twelve claims have been filed against Brandon since January 1, 2012, and no settlement costs have been incurred since 2001. Brandon was acquired by the Company in 1999, and has its own insurance policies covering periods prior to 1999. Since 2004, Brandon's insurance carriers have covered 100% of indemnification and defense costs, subject to policy limits and a standard reservation of rights.

In some of these asbestos cases, the Company is named both as a direct defendant and as the "successor in interest" to Mount Vernon Mills ("Mount Vernon"). We acquired certain assets from Mount Vernon in 1993. Certain plaintiffs allege injury caused by asbestos-containing products alleged to have been sold by Mount Vernon many years prior to this acquisition. Mount Vernon is contractually obligated to indemnify the Company against any liability arising out of such products. We deny any liability for products sold by Mount Vernon prior to the acquisition of the Mount Vernon assets. Pursuant to its contractual indemnification obligations, Mount Vernon has assumed the defense of these claims. On this basis, we have successfully moved for dismissal in a number of actions.

We currently do not anticipate, based on currently available information, that the ultimate resolution of the aforementioned proceedings will have a material adverse effect on the financial position, results of operations, or cash flows of the Company. Although we cannot predict the number and timing of future claims, based on the foregoing factors, the trends in claims filed against us, and available insurance, we also do not currently anticipate that potential future claims will have a material adverse effect on our financial position, results of operations, or cash flows.

# 18. Changes in Shareholders' Equity

The following table summarizes changes in Shareholders' Equity for the period December 31, 2018 to September 30, 2019:

	Class A	Common	Class B	Common			Accumulated items				
		ock		ock	A -1 -1:4:1	Deteined	of other	Class A 1	reasury Stock	Nana-auto-Iliaa	
(in thousands)	Shares	Amount	Shares	Amount	- Additional paid-in capital	Retained earnings	comprehensive income	Shares	Amount	Noncontrolling Interest	Total Equity
December 31, 2018	37,450	\$37	3,234	\$ 3	\$430,555	\$589,645	\$(158,388)	8,419	\$(256,603)	\$3,031	\$608,280
Adoption of accounting standards(a)		Ψ57	J,2J4	Ψ3	Ψ-30,333	35	Ψ(±30,300)	0,413	Ψ(230,003)	Ψ5,051	35
Net income	_	_	_		_	29,190	_		<u> </u>	218	29,408
Compensation and benefits paid or						23,130				210	23,400
payable in shares	25				(547)						(547)
Options exercised	3	_	_	_	44	_	_		_	_	(347)
Shares issued to Directors	3	_	_	_	44	_	_		_	_	44
Dividends declared	_	_	_	_	_	_	_		_	_	_
Class A Common Stock, \$0.18 per						(F 221)					(F 221)
share	_	_	_	_	_	(5,231)	_	_	_	_	(5,231)
Class B Common Stock, \$0.18 per						(E02)					(500)
share	_	_	_	_	_	(582)	(05.4)	_	_	<u> </u>	(582)
Cumulative translation adjustments	_	_	_	_	_		(654)		_	(8)	(662)
Pension and postretirement liability											// /a=\
adjustments	_	_	_	_	_	_	(1,487)	_	_	_	(1,487)
Derivative valuation adjustment							(2,851)		<del></del>		(2,851)
March 31, 2019	37,478	\$37	3,234	\$ 3	\$430,052	\$613,057	\$(163,380)	8,419	\$(256,603)	\$3,241	\$626,407
Net income	_	_	_	_	_	34,054	_	_	_	205	34,259
Compensation and benefits paid or											
payable in shares	_	_	_	_	958	_	_	(10)	212	_	1,170
Options exercised	2	_	_	_	28	_	_	_	_	_	28
Shares issued to Directors	_	_	_	_	_		_	_	_	_	_
Dividends declared	_	_	_		_		_		_	_	_
Class A Common Stock, \$0.18 per											
share	_	_	_	_	_	(5,523)	_	_	_	_	(5,523)
Class B Common Stock, \$0.18 per						, ,					
share	_	_	_	_	_	(291)	_	_	_	_	(291)
Conversion of Class B shares to Class						` ,					` ,
A shares, rounding(b)	1,616	2	(1,616)	(1)	(1)		_			_	_
Cumulative translation adjustments	· —	_	`′			_	(1)		_	2	1
Pension and postretirement liability							( )				
adjustments	_	_	_		_	_	(40)		_	_	(40)
Derivative valuation adjustment	_	_	_		_	_	(4,695)	_	_	_	(4,695)
June 30, 2019	39,096	\$39	1,618	\$ 2	\$431,037	\$641,297	\$ (168,116)	8,409	\$(256,391)	\$3,448	\$651,316
Net income					<del>+ .02,00.</del>	40.009	+ (===,===,		+(=00,00=)	116	40,125
Compensation and benefits paid or						40,000				110	40,120
payable in shares		_			790		_				790
Options exercised	2	_	_		33	_	_		<u> </u>	<u>_</u>	33
Shares issued to Directors	2				33						33
Dividends declared		_			_	_	_	_	_		_
Class A Common Stock, \$0.18 per											
share						(5,524)					(5,524)
Class B Common Stock, \$0.18 per	_	_		_	_	(5,524)	_	_	_	_	(5,524)
						(201)					(201)
share	_	_	_	_	_	(291)	(22 522)		_	(12)	(291)
Cumulative translation adjustments	_	_	_	_	_	_	(22,522)		_	(13)	(22,535)
Pension and postretirement liability							(400)				400
adjustments	_	_	_	_	_	_	(490)	_	_	_	490
Derivative valuation adjustment							(1,323)	<del></del> _			(1,323)
September 30, 2019	39,098	\$39	1,618	\$ 2	\$431,860	\$675,491	\$(191,471)	8,409	\$(256,391)	\$3,551	\$663,081

The following table summarizes changes in Shareholders' Equity for the period December 31, 2017 to September 30, 2018:

		Common		Common			Accumulated items of other		reasury Stock		
					- Additional	Retained	comprehensive			Noncontrolling	
(in thousands) December 31, 2017	Shares 37,396	Amount \$37	Shares 3.234	\$ 3	paid-in capital \$428.423	earnings \$534,082	income \$(135,901)	Shares 8,431	Amount \$(256,876)	Interest \$3,247	Total Equity \$573,015
	37,390	<b>Ψ3</b> 1	3,234	<u> </u>	<b>\$420,423</b>	\$334,U6Z	\$(135,901)	0,431	<b>Φ(230,070)</b>	<b>Φ3,24</b> 1	\$573,U15
Adoption of accounting standards(c)						(5.000)				(0.07)	(5.005)
(d)	_	_	_	_	_	(5,068)	_	_	_	(327)	(5,395)
Net income	_	_	_	_	_	7,662	_	_	_	237	7,899
Compensation and benefits paid or											
payable in shares	44	_	_	_	289	_	_	_	_		289
Options exercised	8	_	_	_	147	_	_	_	_	_	147
Shares issued to Directors	_	_	_	_	_	_	_	_	_	_	_
Dividends declared											
Class A Common Stock, \$0.17 per											
share	_	_	_	_	_	(4,933)	_	_	_	_	(4,933)
Class B Common Stock, \$0.17 per											
share	_	_			_	(550)	_				(550)
Cumulative translation adjustments	_	_	_	_	_	`′	17,646	_	_	(7)	17,639
Pension and postretirement liability							=-,			(-)	,,
adjustments	_	_		_	_	_	(13)		_	_	(13)
Derivative valuation adjustment		_	_	_	_	_	4,480		_	_	4.480
March 31, 2018	37,448	\$37	3,234	\$ 3	\$428,859	\$531,193	\$ (113,788)	8,431	\$(256,876)	\$3,150	\$592,578
Net income	37,440	ΨΟΙ	3,234	<b>4</b> 3	\$420,000	29.902	Ψ (113,700)	0,431	Ψ(230,070)	(59)	29.843
Compensation and benefits paid or	_	_	_	_	_	29,902	_	_	_	(39)	29,043
					770				274		1 0 4 7
payable in shares	_	_	_	_	773	_	_		274	_	1,047
Options exercised	_	_	_	_	3	_	_		_		3
Shares issued to Directors	_	_	_	_	_	_	_	(12)	_	_	_
Dividends declared	_	_	_	_	_	_	_	_	_	_	_
Class A Common Stock, \$0.17 per											
share	_	_	_	_	_	(4,935)	_	_	_		(4,935)
Class B Common Stock, \$0.17 per											
share	_	_	_	_	_	(550)	_	_	_	_	(550)
Cumulative translation adjustments	_	_	_	_	_	_	(33,216)	_	_	11	(33,205)
Pension and postretirement liability											
adjustments	_	_	_	_	_	_	2,127	_	_	_	2,127
Derivative valuation adjustment	_	_	_	_	_	_	1,722	_	_	_	1,722
June 30, 2018	37,448	\$37	3,234	\$ 3	\$429,635	\$555,610	\$(143,155)	8,419	\$(256,602)	\$3,102	\$588,630
Net income	· -					27,736				(269)	28,005
Compensation and benefits paid or						,				(===)	
payable in shares	_	_		_	544	_	_		(1)	_	543
Options exercised	2	_		_	52	_			(-)	_	52
Shares issued to Directors	_	_		_	- J2	_	<u></u>	_	_	_	- J2
Dividends declared		_		_		_				_	
Class A Common Stock, \$0.17 per											
share						(4,935)					(4,935)
	_	_	_	_	_	(4,935)	_	_	_	_	(4,935)
Class B Common Stock, \$0.17 per						(EEO)					(EEO)
share	_	_	_	_	_	(550)	(0.010)		_		(550)
Cumulative translation adjustments	_	_		_	_	_	(8,012)		_	(5)	(8,017)
Pension and postretirement liability							100				400
adjustments	_	_	_	_	_	_	129	_	_	_	129
Derivative valuation adjustment							1,277	_			1,277
September 30, 2018	37,450	\$37	3,234	\$ 3	\$430,231	\$577,861	\$(149,761)	8,419	\$(256,603)	\$3,366	\$605,134

- (a) As described in Note 3, the Company adopted ASC 842, Leases effective January 1, 2019, which resulted in an increase to Retained earnings of less than \$0.1 million.
- (b) In the second quarter of 2019, Standish Family Holdings, LLC executed a secondary offering of Albany shares. As a result of the offering, 1.6 million shares of Class B Common Stock previously owned by Standish Family Holdings, LLC were converted to Class A Common Stock and then sold to third parties. Costs associated with the offering were charged directly to Standish Family Holdings, LLC.
- (c) The Company adopted ASC 606 effective January 1, 2018, which resulted in a decrease to Retained earnings of \$5.6 million and a \$0.3 million decrease to Noncontrolling interest.
- (d) The Company adopted ASU 2016-16 effective January 1, 2018, which resulted in a \$0.5 million increase to Retained earnings.

# 19. Recent Accounting Pronouncements

In June 2016, an accounting update was issued which changes the way entities recognize impairment of many financial assets by requiring immediate recognition of credit losses expected to occur over their remaining life. In April and May of 2019 additional accounting updates were made regarding the application of this standard. We are continuing to evaluate the expected impact on our consolidated financial statements and related disclosures. We will adopt the new standard effective January 1, 2020.

In August 2018, an accounting update was issued which aims to improve the overall usefulness of disclosures to financial statement users and reduce unnecessary costs to companies when preparing fair value measurement disclosures. We are currently evaluating the impact of this update. We will adopt the new standard effective January 1, 2020.

In August 2018, an accounting update was issued which aims to improve the overall usefulness of disclosures to financial statement users and reduce unnecessary costs to companies when preparing defined benefit plan disclosures. We do not expect a significant impact to our consolidated assets and liabilities, net earnings, or cash flows as a result of adopting this new standard. We plan to adopt the new standard effective January 1, 2021.

In November 2018, an accounting update was issued which clarifies when transactions between collaborative arrangement participants are in the scope of ASC 606. The update also provides some guidance on presentation of transactions not in the scope of ASC 606. We are currently evaluating the impact of this update. We will adopt the new standard effective January 1, 2020.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management's Discussion and Analysis ("MD&A") is intended to help the reader understand the results of operations and financial condition of the Company. MD&A is provided as a supplement to, and should be read in conjunction with, our Consolidated Financial Statements and the accompanying Notes.

# Forward-looking statements

This quarterly report and the documents incorporated or deemed to be incorporated by reference in this quarterly report contain statements concerning our future results and performance and other matters that are "forward-looking" statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The words "believe," "expect,"

"anticipate," "intend," "estimate," "project," "look for," "will," "should," "guidance," "guide" and similar expressions identify forward-looking statements, which generally are not historical in nature. Because forward-looking statements are subject to certain risks and uncertainties, (including, without limitation, those set forth in the Company's most recent Annual Report on Form 10-K or prior Quarterly Reports on Form 10-Q) actual results may differ materially from those expressed or implied by such forward-looking statements.

There are a number of risks, uncertainties, and other important factors that could cause actual results to differ materially from the forward-looking statements, including, but not limited to:

- Conditions in the industries in which our Machine Clothing and Albany Engineered Composites segments compete, along with the general risks associated with macroeconomic conditions;
- In the Machine Clothing segment, greater than anticipated declines in the demand for publication grades of paper, or lower than anticipated growth in other paper grades;
- In the Albany Engineered Composites segment, unanticipated reductions in demand, delays, technical difficulties or cancellations in aerospace programs that are expected to drive growth;
- · Failure to achieve or maintain anticipated profitable growth in our Albany Engineered Composites segment; and
- · Other risks and uncertainties detailed in this report.

Further information concerning important factors that could cause actual events or results to be materially different from the forward-looking statements can be found in "Business Environment Overview and Trends" sections of this quarterly report, as well as in Item 1A-"Risk Factors" section of our most recent Annual Report on Form 10-K. Statements expressing our assessments of the growth potential of the Albany Engineered Composites segment are not intended as forecasts of actual future growth, and should not be relied on as such. While we believe such assessments to have a reasonable basis, such assessments are, by their nature, inherently uncertain. This report sets forth a number of assumptions regarding these assessments, including projected timing and volume of demand for aircraft and for LEAP aircraft engines. Such assumptions could prove incorrect. Although we believe the expectations reflected in our other forward-looking statements are based on reasonable assumptions, it is not possible to foresee or identify all factors that could have a material and negative impact on our future performance. The forward-looking statements included or incorporated by reference in this report are made on the basis of our assumptions and analyses, as of the time the statements are made, in light of our experience and perception of historical conditions, expected future developments, and other factors believed to be appropriate under the circumstances.

Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release any updates or revisions to any forward-looking statement contained or incorporated by reference in this report to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

#### **Business Environment Overview and Trends**

Our reportable segments, Machine Clothing (MC) and Albany Engineered Composites (AEC), draw on the same advanced textiles and materials processing capabilities, and compete on the basis of product-based advantage that is grounded in those core capabilities.

The MC segment is the Company's long-established core business and primary generator of cash. While it has suffered from well-documented declines in publication grades in the Company's traditional markets, the paper and paperboard industry is still expected to grow slightly on a global basis, driven by demand for packaging and tissue grades, as well as the expansion of paper consumption and production in Asia and South America. We feel we are now well-positioned in key markets, with high-quality, low-cost production in growth markets, substantially lower fixed costs in mature markets, and continued strength in new product development, technical product support, and manufacturing technology. Because of pricing pressures and industry overcapacity, the machine clothing and paper industries will continue to face top line pressure. Despite continued market pressure on revenue, the business retains the potential for maintaining stable earnings in the future. It has been a significant generator of cash, and we seek to maintain the

cash-generating potential of this business by maintaining the low costs that we achieved through continuous focus on cost reduction initiatives, and competing vigorously by using our differentiated and technically superior products to reduce our customers' total cost of operation and improve their paper quality.

The AEC segment provides significant growth potential for our Company both near and long term. Our strategy is to grow by focusing our proprietary 3D-woven technology, as well as our non-3D technology capabilities, on high-value aerospace (both commercial and defense) applications, while at the same time performing successfully on our portfolio of growth programs. AEC (including Albany Safran Composites, LLC (ASC), in which our customer SAFRAN Group owns a 10 percent noncontrolling interest) supplies a number of customers in the aerospace industry. AEC's largest aerospace customer is the SAFRAN Group and sales to SAFRAN, through ASC, (consisting primarily of fan blades and cases for CFM's LEAP engine) accounted for approximately 19 percent of the Company's consolidated net sales in 2018. AEC, through ASC, also supplies 3D-woven composite fan cases for the GE9X engine. AEC's current portfolio of non-3D programs includes components for the F-35, fuselage components for the Boeing 787, components for the CH-53K helicopter, vacuum waste tanks for Boeing 7-Series aircraft, and missile bodies for Lockheed Martin's JASSM air-to-surface missiles. AEC is actively engaged in research to develop new applications in both commercial and defense aircraft engine and airframe markets. In 2018, approximately 25 percent of AEC sales were related to U.S. government contracts or programs.

A number of countries, including the United States, have issued orders grounding Boeing 737 Max 8 and/or Max 9 aircraft. If these recent groundings cause a decrease in demand for, or production of, this aircraft, it could have an adverse impact on demand for the LEAP 1B engine variant, which could in turn have an adverse impact on demand for the parts we supply for such engine. During the third quarter of 2019, we worked with our customer to implement certain reductions in our production plans for LEAP components for the second half of the year, while at the same time maintaining a production rate somewhat higher than the delivery rate of our components, in order to retain the our existing workforce and avoid regressing on the learning curve. The Company is continuing to monitor developments with our customer. Due to the nature of the contract with our customer, under the relevant accounting standards we are recognizing revenue and gross profit on that extra production in 2019, rather than in any future period in which the produced components will be delivered to the customer. This is generating a pull-forward of revenue from those periods into 2019. In addition, considerable uncertainty still exists with respect to the return-to-service of the 737-MAX and the subsequent ramp-up in our production of LEAP-1B components, which may lead to additional impacts to our revenues from LEAP-1B components in 2020 and future periods. The nature of our cost-plus fee arrangement, however, should somewhat mitigate the impact of such factors on gross margin rate in such future periods.

#### **Consolidated Results of Operations**

#### **Net sales**

The following table summarizes our Net sales by business segment:

	Th	ree months end September 30,		N	ine months end September 30,	
(in thousands, except percentages)	2019	2018	% Change	2019	2018	% Change
Machine Clothing	\$151,324	\$157,608	-4.0%	\$450,673	\$461,165	-2.3%
Albany Engineered Composites	119,809	94,281	27.1%	345,781	269,701	28.2%
Total	\$271,133	\$251,889	7.6%	\$796,454	\$730,866	9.0%

The following tables provide a comparison of 2019 Net sales, excluding the impact of currency translation effects, to 2018 Net sales:

(in thousands, except percentages)	Net sales as reported, Q3 2019	Decrease due to changes in currency translation rates	Q3 2019 sales on same basis as Q3 2018	Net sales as reported, Q3 2018	% Change compared to Q3 2018, excluding changes in currency translation rates
Machine Clothing	\$151,324	\$2,181	\$153,505	\$157,608	-2.6%
Albany Engineered Composites	119,809	1,163	120,972	94,281	28.3%
Total	\$271,133	\$3,344	\$274,477	\$251,889	9.0%

(in thousands, except percentages)	Net sales as reported, nine months ended September 30, 2019	Decrease due to changes in currency translation rates	First nine months of 2019 sales on same basis as 2018	reported, nine months ended	% Change compared to 2018, excluding changes in currency translation rates
Machine Clothing	\$450,673	\$ 9,310	\$459,983	\$461,165	-0.3%
Albany Engineered Composites	345,781	4,062	349,843	269,701	29.7%
Total	\$796,454	\$13,372	\$809,826	\$730,866	10.8%

#### Three month comparison

- Changes in currency translation rates had the effect of decreasing Net sales by \$3.3 million during the third quarter of 2019, as compared to 2018, principally due to the weaker euro in 2019.
- Excluding the effect of changes in currency translation rates:
  - Net sales increased 9.0% compared to the same period in 2018.
  - Net sales in MC decreased 2.6% compared to the third quarter of 2018. A decline in the publication grade sales was partially offset by a modest net increase across other grades.
  - Net sales in AEC increased 28.3% primarily driven by growth in the LEAP, F-35 and Boeing 787 fuselage frames programs.

#### Nine month comparison

- Changes in currency translation rates had the effect of decreasing Net sales by \$13.4 million for the first nine months of 2019, as compared to 2018, principally due to the weaker euro in 2019.
- Excluding the effect of changes in currency translation rates:
  - Net sales increased 10.8% compared to the same period in 2018.
  - Net sales in MC decreased 0.3% compared to 2018. A decline in the publication grade sales was partially offset by a modest net increase across other grades.
  - Net sales in AEC increased 29.7% primarily driven by growth in the LEAP, F-35 and Boeing 787 fuselage frames programs.

#### **Gross Profit**

The following table summarizes Gross profit by business segment:

	Three mont Septemb		Nine mont Septem	
(in thousands, except percentages)	2019	2018	2019	2018
Machine Clothing	\$ 79,225	\$78,727	\$234,040	\$224,111
Albany Engineered Composites	24,882	13,727	67,020	37,877
Corporate expenses	<del>-</del>	(52)	· <del>-</del>	(161)
Total	\$104,107	\$92,402	\$301,060	\$261,827
% of Net sales	38.4%	36.7%	37.8%	35.8%

#### Three month comparison

The increase in 2019 Gross profit, as compared to the same period in 2018, was principally due to the net effect of the following individually significant items:

- An increase in AEC gross profit, principally due to higher sales and the favorable effect of changes in the estimated profitability of long-term contracts, which increased Gross profit by \$3.3 million in the third quarter of 2019, compared to a \$2.1 million increase in the same period of 2018.
- An increase in MC gross profit, principally due to lower depreciation expense, partially offset by lower Net sales.

Changes in currency translation rates did not have a significant effect on gross profit in 2019.

## Nine month comparison

The increase in 2019 gross profit, as compared to the same period in 2018, was principally due to the net effect of the following individually significant items:

- An increase in AEC gross profit, principally due to higher sales and the favorable effect of changes in the estimated profitability of long-term contracts which increased Gross profit by \$8.8 million in the first nine months of 2019, compared to an increase of \$0.5 million in 2018.
- An increase in MC gross profit, principally due to improved labor productivity.
- Changes in currency translation rates did not have a significant effect on Gross profit in 2019.

#### Selling, Technical, General, and Research (STG&R)

Selling, Technical, General and Research (STG&R) expenses include; selling, general, administrative, technical and research expenses.

The following table summarizes STG&R expenses by business segment:

(in thousands, except percentages)	Three months ended September 30,		Nine months ended September 30,	
	2019	2018	2019	2018
Machine Clothing	\$27,529	\$28,661	\$ 87,227	\$ 86,639
Albany Engineered Composites	7,572	7,927	22,404	24,931
Corporate expenses	13,572	12,428	40,294	36,549
Total	\$48,673	\$49,016	\$149,925	\$148,119
% of Net sales	18.0%	19.5%	18.8%	20.3%

## Three month comparison

The overall decrease in STG&R expenses in the third quarter of 2019, compared to the same period in 2018, was principally due to the net effect of the following individually significant items:

- In MC, revaluation of nonfunctional currency assets and liabilities resulted in third-quarter gain of \$1.0 million in 2019 and a negligible gain in 2018.
- In AEC, lower spending on research and development in 2019, as compared to 2018.
- Corporate STG&R expenses increased principally due to professional fees associated with various initiatives.

#### Nine month comparison

The overall increase in STG&R expenses in the first nine months of 2019, compared to the same period in 2018, was principally due to the net effect of the following individually significant items:

- In MC, revaluation of nonfunctional currency assets and liabilities resulted in gains of \$0.7 million in 2019, and gains of \$0.9 million in 2018.
- In AEC, lower spending on research and development and professional fees and in 2019, as compared to 2018.
- Corporate STG&R expenses increased principally due to costs in 2019 for terminations and professional fees associated with various initiatives.

# **Research and Development**

The following table is a subset of the STG&R expenses table above and summarizes expenses associated with internally funded research and development by business segment:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2019	2018	2019	2018
Machine Clothing	\$3,967	\$4,208	\$12,429	\$12,837
Albany Engineered Composites	2,233	3,117	7,870	9,447
Total	\$6.200	\$7.325	\$20,299	\$22,284

## **Restructuring Expense**

In addition to the items discussed above affecting Gross profit, and STG&R expenses, operating income was affected by restructuring costs of \$1.1 million in the first nine months of 2019, and \$13.7 million for the same period in 2018.

The following table summarizes restructuring expenses by business segment:

	Three months ended September 30,		nine months ended September 30,	
(in thousands)	2019	2018	2019	2018
Machine Clothing	\$ (211)	\$ 370	\$1,125	\$10,522
Albany Engineered Composites	(33)	2,189	18	2,968
Corporate expenses	<u>'-</u> '	(7)	(4)	224
Total	\$(244)	\$2,552	\$1,139	\$13,714

In 2018, the Company's proposal to close its Machine Clothing production facility in Sélestat, France was approved by the French Labor Ministry. The restructuring program was driven by the Company's need to balance manufacturing capacity with demand. In the first nine months of 2018, we recorded restructuring expense of \$9.0 million for severance and outplacement costs for the approximately 50 positions that will be terminated under this plan. Since 2017, we have recorded \$12.0 million of restructuring charges related to this action. The Company continues to assess property, plant and equipment in that location to determine if equipment will be transferred to other facilities, or if the value of the assets can be recovered through a sale. Depending on the outcome of that assessment, additional restructuring charges could be recorded in future periods. Annual cost savings associated with this action has resulted in lower cost of goods sold.

AEC restructuring charges include expenses for the first nine months of 2018 were related to work force reductions in AEC locations in Salt Lake City, Utah and Rochester, New Hampshire.

AEC restructuring charges in the third quarter of 2018 were principally related to the discontinuation of certain manufacturing processes in Salt Lake City, resulting in a non-cash restructuring charge of \$1.7 million, and an additional \$0.2 million for severance.

For more information on our restructuring charges, see Note 5 to the Consolidated Financial Statements in Item 1, which is incorporated herein by reference.

# **Operating Income**

The following table summarizes operating income/(loss) by business segment:

	Three months ended September 30,		Nine months ended September 30,	
(in thousands)	2019	2018	2019	2018
Machine Clothing	\$ 51,906	\$ 49,695	\$145,688	\$126,952
Albany Engineered Composites	17,345	3,613	44,598	9,980
Corporate expenses	(13,573)	(12,474)	(40,290)	(36,938)
Total	\$ 55,678	\$ 40,834	\$149,996	\$ 99,994

#### Other Earnings Items

	Three mon Septem		Nine months ended September 30,	
(in thousands)	2019	2018	2019	2018
Interest expense, net	\$ 3,987	\$ 4,621	\$13,035	\$13,530
Other income, net	(1,628)	(3,151)	(1,906)	(973)
Income tax expense	13,194	11,359	35,075	21,690
Net income attributable to the noncontrolling interest	116	269	539	447

# Interest Expense, net

Year-to-date 2019 Interest expense, net, was relatively flat compared to 2018. See the Capital Resources section for further discussion of borrowings and interest rates.

#### Other (income)/expense, net

# Three month comparison

The decrease in Other (income)/expense, net included the following individually significant items:

• For the third quarter of each year, revaluation of nonfunctional currency cash and intercompany balances resulted in a gain of \$2.0 million in 2019 and \$3.6 million in 2018.

# Nine month comparison

The increase in Other (income)/expense, net included the following individually significant items:

• For the first nine months of each year, revaluation of nonfunctional currency cash and intercompany balances resulted in a gain of \$3.7 million in 2019, and a gain of \$2.9 million in 2018.

#### **Income Tax**

The Company has operations which constitute a taxable presence in 18 countries outside of the United States. The majority of these countries had income tax rates that are above the United States federal tax rate of 21% during the periods reported. The jurisdictional location of earnings is a significant component of our effective tax rate each year. The rate impact of this component is influenced by the specific location of non-U.S. earnings and the level of our total earnings. From period to period, the jurisdictional mix of earnings can vary as a result of operating fluctuations in the normal course of business, as well as the extent and location of other income and expense items, such as pension settlement and restructuring charges.

#### Three month comparison

The Company's effective tax rates for the third quarter of 2019 and 2018 were 24.7% and 28.9%, respectively. The tax rate is affected by recurring items, such as the income tax rate in the U.S. and in non-U.S. jurisdictions and the mix of income earned in those jurisdictions. The tax rate is also affected by U.S. tax costs on foreign earnings, and by discrete items that may occur in any given year but are not consistent from year to year.

Significant items that impacted the effective tax rate in the third quarter of 2019 included the following (percentages reflect the effect of each item as a percentage of income before income taxes):

- The income tax rate on continuing operations, excluding discrete items, was 27.5%.
- A (\$0.2) million [-0.3%] tax benefit related to the true-up of prior years' estimated taxes.
- A (\$1.3) million [-2.5%] tax benefit for other tax adjustments.

Significant items that impacted the third quarter of 2018 tax rate included the following:

- The income tax rate on continuing operations, excluding discrete items, was 29.7%.
- A (\$0.2) million [-0.4%] tax benefit due to changes of uncertain tax positions.
- A \$0.1 million [0.2%] tax expense due to changes in the opening valuation allowance.
- A (\$0.2) million [-0.6%] tax benefit for other tax adjustments.

#### Nine month comparison

The Company's effective tax rates for the first nine months of 2019 and 2018 were 25.3% and 24.8%, respectively. The tax rate is affected by recurring items, such as the income tax rate in the U.S. and in non-U.S. jurisdictions and the mix of income earned in those jurisdictions. The tax rate is also affected by U.S. tax costs on foreign earnings, and by discrete items that may occur in any given year but are not consistent from year to year.

Significant items that impacted the effective tax rate in the first nine months of 2019 included the following (percentages reflect the effect of each item as a percentage of income before income taxes):

- The income tax rate on continuing operations, excluding discrete items, was 27.5%.
- A \$0.2 million [0.2%] tax expense related to the true-up of prior years' estimated taxes.
- A (\$2.8) million [-2.0%] tax benefit due to changes of uncertain tax positions.
- A (\$1.4) million [-1.0%] tax benefit from an adjustment related to a prior period change in the valuation allowance.
- A \$0.8 million [0.6%] tax expense related to the creation of a valuation allowance in Mexico.

Significant items that impacted the effective tax rate in the first nine months of 2018 included the following:

- The income tax rate on continuing operations, excluding discrete items, was 29.7%.
- A (\$0.3) million [-0.3%] tax benefit related to the true-up of prior years' estimated taxes.
- A (\$1.1) million [-1.2%] tax benefit from the impact of the mandatory repatriations.
- A \$2.3 million [2.5%] tax expense due to changes of uncertain tax positions.
- A (\$5.0) million [-5.3%] tax benefit due to changes in the opening valuation allowance.
- A (\$0.2) million [-0.6%] net tax benefit for other tax adjustments.

# **Segment Results of Operations**

#### **Machine Clothing Segment**

Machine Clothing is our primary business segment and accounted for 57% of our consolidated revenues during the first nine months of 2019. MC products are purchased primarily by manufacturers of paper and paperboard.

According to RISI, Inc., global production of paper and paperboard is expected to grow at an annual rate of approximately 1 percent over the next five years, driven primarily by global growth in packaging and tissue, which is expected to be greater than expected declines in publication grades.

While the MC business has suffered from well-documented declines in publication grades in the Company's traditional markets, the paper and paperboard industry is still expected to grow slightly on a global basis, driven by demand for packaging and tissue grades. We feel we are now well-positioned in these markets, with high-quality, low-cost production in growth markets, substantially lower fixed costs in mature markets, and continued strength in new product development, technical product support, and manufacturing technology. Recent technological advances in paper machine clothing, while contributing to the papermaking efficiency of customers, have lengthened the useful life of many of our products and had an adverse impact on overall paper machine clothing demand.

The Company's manufacturing and product platforms position us well to meet these shifting demands across product grades and geographic regions. Our strategy for meeting these challenges continues to be to grow share in all markets, with new products and technology, and to maintain our manufacturing footprint to align with global demand, while we offset the effects of inflation through continuous productivity improvement.

We have incurred significant restructuring charges in recent periods as we reduced MC manufacturing capacity and administrative positions in the United States and France.

#### **Review of Operations**

	Three mont Septeml	Nine months ended September 30,		
(in thousands, except percentages)	2019	2019 2018		2018
Net sales	\$151,324	\$157,608	\$450,673	\$461,165
Gross profit	79,225	78,727	234,040	224,111
% of Net sales	52.4%	50.0%	51.9%	48.6%
STG&R expenses	27,529	28,661	87,227	86,639
Operating income	51,906	49,695	145,688	126,952

#### **Net Sales**

#### Three month comparison

- · Net sales decreased by 4.0%.
  - Changes in currency translation rates had the effect of decreasing third-quarter 2019 sales by \$2.2 million compared to the same period in 2018. That currency translation effect was principally due to the weaker euro in the third quarter of 2019, compared to 2018.
  - Excluding the effect of changes in currency translation rates, Net sales in MC decreased 2.6% compared to a very strong third quarter of 2018. A decline in the publication grade sales was partially offset by a modest net increase across other grades.

#### Nine month comparison

- · Net sales decreased by 2.3%.
  - Changes in currency translation rates had the effect of decreasing 2019 sales by \$9.3 million compared to the same period in 2018. That currency translation effect was principally due to the weaker euro and Chinese renminbi in 2019, compared to 2018.
  - Excluding the effect of changes in currency translation rates, Net sales in MC decreased 0.3%, as the declines in sales for publication grades was nearly offset by increases in sales for other grades.

#### **Gross Profit**

# Three month comparison

- The increase in MC Gross profit was principally due to lower depreciation expense, that resulted principally from significant investments made approximately ten years ago that have become fully depreciated.
- Changes in currency translation rates did not have a significant effect on Gross profit for the third quarter of 2019.

# Nine month comparison

- The increase in MC Gross profit was principally due to lower depreciation expense that resulted principally from significant investments
  made approximately ten years ago that have become fully depreciated.
- Changes in currency translation rates did not have a significant effect on year-to-date Gross profit in 2019.

# **Operating Income**

# Three month comparison

The increase in operating income was principally due to the net effect of the following individually significant items:

• STG&R expenses decreased \$1.1 million principally due to revaluation of nonfunctional currency assets and liabilities which resulted in gains of \$1.0 million in 2019, and negligible gains in 2018.

Restructuring activities resulted in a net reduction to expense of \$0.2 million in the third quarter of 2019, compared to expense of \$0.4 million in the same period in 2018.

# Nine month comparison

The increase in operating income was principally due to the net effect of the following individually significant items:

- Gross profit increased \$9.9 million principally due to lower depreciation expense and improved labor productivity.
- Restructuring charges were \$1.1 million in 2019, compared to \$10.5 million in the same period in 2018.

#### **Albany Engineered Composites Segment**

The AEC segment, including Albany Safran Composites, LLC (ASC), in which our customer, the SAFRAN Group, owns a 10 percent noncontrolling interest, provides highly engineered advanced composite structures to customers primarily in the aerospace (both commercial and defense) industry. AEC's largest program relates to CFM International's LEAP engine. AEC, through ASC, is the exclusive supplier of advanced composite fan blades and cases for this program under a long-term supply contract. LEAP engines are currently used on the Boeing 737 Max, Airbus A320neo and COMAC aircraft. Other significant AEC programs include components for the F-35, fuselage frames for the Boeing 787, components for the CH53-K helicopter, and the fan case for the GE9X engine.

A number of countries, including the United States, have issued orders grounding Boeing 737 Max 8 and/or Max 9 aircraft. If these recent groundings cause a decrease in demand for, or production of, this aircraft, it could have an adverse impact on demand for the LEAP 1B engine variant, which could in turn have an adverse impact on demand for the parts we supply for such engine. During the third quarter of 2019, we worked with our customer to implement certain reductions in our production plans for LEAP components for the second half of the year, while at the same time maintaining a production rate somewhat higher than the delivery rate of our components, in order to retain the our existing workforce and avoid regressing on the learning curve. The Company is continuing to monitor developments with our customer. Due to the nature of the contract with our customer, under the relevant accounting standards we are recognizing revenue and gross profit on that extra production in 2019, rather than in any future period in which the produced components will be delivered to the customer. This is generating a pull-forward of revenue from those periods into 2019. In addition, considerable uncertainty still exists with respect to the return-to-service of the 737-MAX and the subsequent ramp-up in our production of LEAP-1B components, which may lead to additional impacts to our revenues from LEAP-1B components in 2020 and future periods. The nature of our cost-plus fee arrangement, however, should somewhat mitigate the impact of such factors on gross margin rate in such future periods.

#### **Review of Operations**

		Three months ended September 30,		
(in thousands, except percentages)	2019	2018	2019	2018
Net sales	\$119,809	\$94,281	\$345,781	\$269,701
Gross profit	24,882	13,727	67,020	37,877
% of Net sales	20.8%	14.6%	19.4%	14.0%
STG&R expenses	7,572	7,927	22,404	24,931
Operating income	17,345	3,613	44,598	9,980

# **Net Sales**

# Three and nine month comparison

The increase in Net sales was principally due to growth in the LEAP, F-35 and Boeing 787 fuselage frames programs.

# **Gross Profit**

# Three month comparison

The increase in Gross profit of \$11.2 million was principally due to the increase in Net sales, as described above and the effect of changes in the estimated profitability of long-term contracts which increased Gross profit by \$3.3 million in the third quarter of 2019, compared to an increase of \$2.1 million in 2018. The 2019 favorable effect of changes in the estimated profitability of long-term contracts was principally due to learning curve and other productivity improvements.

#### Nine month comparison

The increase in Gross profit of \$29.1 million was principally due to the increase in Net sales, as described above and the effect of changes in the estimated profitability of long-term contracts which increased Gross profit by \$8.8 million in the first nine months of 2019, compared to an increase of \$0.5 million in 2018. The 2019 favorable effect of changes in the estimated profitability of long-term contracts was principally due to learning curve and other productivity improvements.

#### Long-term contracts

AEC has contracts with certain customers, including its contract for the LEAP program, where revenue is determined by a cost-plus fee agreement. Revenue earned under these arrangements accounted for approximately 50 percent of segment revenue for each of the first nine months of 2019 and 2018.

In addition, AEC has long-term contracts in which the selling price is fixed. In accounting for those contracts, we estimate the profit margin expected at the completion of the contract and recognize a pro-rata share of that profit during the course of the contract using a cost-to-cost approach. Changes in estimated contract profitability will affect revenue and gross profit when the change occurs, which could have a significant favorable or unfavorable effect on revenue and gross profit in any reporting period.

Changes in contract estimates resulted in an increase to Gross profit of \$8.8 million in the first nine months of 2019, compared to an increase to Gross profit of \$0.5 million for the first nine months of 2018.

#### Operating Income/(Loss)

#### Three month comparison

The increase in operating income of \$13.7 million in the third quarter of 2019 was principally due to the net effect of the following individually significant items:

- An \$11.2 million increase in Gross profit, as described above.
- Restructuring activities had a negligible effect on 2019 operating income, compared to expense of \$2.2 million in the same period in 2018.

#### Nine month comparison

The increase in operating income of \$34.6 million in the first nine months of 2019 was principally due to the net effect of the following individually significant items:

- A \$29.1 million increase in Gross profit, as described above.
- Restructuring activities had a negligible effect on 2019 operating income, compared to expense of \$3.0 million in the same period in 2018.

# **Liquidity and Capital Resources**

# **Cash Flow Summary**

	Nine monSepten	ths ended iber 30,	
(in thousands)	2019	2018	
Net income	\$103,792	\$ 65,747	
Depreciation and amortization	52,964	60,423	
Changes in working capital (a)	(27,788)	(58,929)	
Changes in other noncurrent liabilities and deferred taxes	8,391	(13,345)	
Other operating items	(10,766)	7,559	
Net cash provided by/(used in) operating activities	126,593	61,455	
Net cash used in investing activities	(49,152)	(60,694)	
Net cash used in financing activities	(94,191)	(16,474)	
Effect of exchange rate changes on cash and cash equivalents	(7,266)	(7,421)	
Decrease in cash and cash equivalents	(24,016)	(23,134)	
Cash and cash equivalents at beginning of year	197,755	183,727	
Cash and cash equivalents at end of period	\$173,739	\$160,593	

<sup>(</sup>a) Includes Accounts receivable, Contract assets, Inventories, and Accounts payable.

#### **Operating activities**

Cash flow provided by operating activities was \$126.6 million and \$61.5 million for the first nine months of 2019 and 2018, respectively. The net increase in cash provided by operating activities in 2019 was due to increased profitability in both MC and AEC, and improved management of working capital that resulted from a number of improvement initiatives.

Cash paid for income taxes was \$21.4 million and \$19.9 million for the first nine months of 2019 and 2018, respectively. The increase is primarily due to an increase in withholding taxes related to repatriation activities, along with increases in corporate income tax payments due to increased pre-tax income in Mexico and increases in U.S state corporate income tax payments.

At September 30, 2019, we had \$173.7 million of cash and cash equivalents, of which \$134.7 million was held by subsidiaries outside of the United States.

#### **Investing and Financing Activities**

Capital expenditures for the first nine months were \$49.2 million in 2019 and \$60.7 million in 2018.

Dividends have been declared each quarter since the fourth quarter of 2001. Decisions with respect to whether a dividend will be paid, and the amount of the dividend, are made by the Board of Directors each quarter. To the extent the Board declares cash dividends in the future, we expect to pay such dividends out of operating cash flows. Future cash dividends will also depend on debt covenants and on the Board's assessment of our ability to generate sufficient cash flows.

# **Capital Resources**

We finance our business activities primarily with cash generated from operations and borrowings, largely through our revolving credit agreement as discussed below. Our subsidiaries outside of the United States may also maintain working capital lines with local banks, but borrowings under such local facilities tend not to be significant. Substantially all of our cash balance at September 30, 2019 was held by non-U.S. subsidiaries. Based on cash on hand and credit facilities, we anticipate that the Company has sufficient capital resources to operate for the foreseeable future. We were in compliance with all debt covenants as of September 30, 2019.

On November 7, 2017, we entered into a \$685 million unsecured Five-Year Revolving Credit Facility Agreement (the "Credit Agreement") which amended and restated the prior \$550 million Agreement, entered into on April 8, 2016 (the "Prior Agreement"). Under the Credit Agreement, \$424 million of borrowings were outstanding as of September 30, 2019. The applicable interest rate for borrowings was LIBOR plus a spread, based on our leverage ratio at the time of borrowing. At the time of the last borrowing on September 30, 2019, the spread was 1.375%. The spread was based on a pricing grid, which ranged from 1.250% to 1.750%, based on our leverage ratio. Based on our maximum leverage ratio and our Consolidated EBITDA, and without modification to any other credit agreements, as of September 30, 2019, we would have been able to borrow an additional \$261 million under the Agreement.

For more information, see Note 15 to the Consolidated Financial Statements in Item 1, which is incorporated herein by reference.

#### **Off-Balance Sheet Arrangements**

As of September 30, 2019, we have no off-balance sheet arrangements required to be disclosed pursuant to Item 303(a)(4) of Regulation S-K.

#### **Recent Accounting Pronouncements**

The information set forth under Note 19 contained in Item 1, "Notes to Consolidated Financial Statements", which is incorporated herein by reference.

#### **Non-GAAP Measures**

This Form 10-Q contains certain non-GAAP measures, including: net sales, and percent change in net sales, excluding the impact of currency translation effects (for each segment and on a consolidated basis); EBITDA and Adjusted EBITDA (for each segment and on a consolidated basis, represented in dollars or as a percentage of net sales); Net debt and changes in Net debt excluding reductions in both due to the effect of changes to the treatment of leases due to the adoption of ASC 842; and Adjusted earnings per share (or Adjusted EPS). Such items are provided because management believes that they provide additional useful information to investors regarding the Company's operational performance.

Presenting Net sales and increases or decreases in Net sales, after currency effects are excluded, can give management and investors insight into underlying sales trends. Net sales, or percent changes in net sales, excluding currency rate effects, are calculated by converting amounts reported in local currencies into U.S. dollars at the exchange rate of a prior period. These amounts are then compared to the U.S. dollar amount as reported in the current period.

EBITDA, Adjusted EBITDA and Adjusted EPS are performance measures that relate to the Company's continuing operations, EBITDA, or net income with interest, taxes, depreciation, and amortization added back, is a common indicator of financial performance used, among other things, to analyze and compare core profitability between companies and industries because it eliminates effects due to differences in financing, asset bases and taxes. The Company calculates EBITDA by removing the following from Net income: Interest expense net, Income tax expense, Depreciation and amortization. Adjusted EBITDA is calculated by: adding to EBITDA costs associated with restructuring, and inventory write-offs associated with discontinued businesses; charges and credits related to pension plan settlements; adding (or subtracting) revaluation losses (or gains); subtracting (or adding) gains (or losses) from the sale of buildings or investments; subtracting insurance recovery gains in excess of previously recorded losses; and subtracting (or adding) Income (or loss) attributable to the non-controlling interest in Albany Safran Composites (ASC). Adjusted EBITDA may also be presented as a percentage of net sales by dividing it by net sales. An understanding of the impact in a particular quarter of specific restructuring costs, currency revaluation, inventory write-offs associated with discontinued businesses, or other gains and losses, on net income (absolute as well as on a per-share basis), operating income or EBITDA can give management and investors additional insight into core financial performance, especially when compared to quarters in which such items had a greater or lesser effect, or no effect. Restructuring expenses in the MC segment, while frequent in recent years, are reflective of significant reductions in manufacturing capacity and associated headcount in response to shifting markets, and not of the profitability of the business going forward as restructured. Adjusted earnings per share (Adjusted EPS) is calculated by adding to (or subtracting from) net income attributable to the Company per share, on an after-tax basis: restructuring charges; charges and credits related to pension plan settlements and curtailments; inventory write-offs associated with discontinued businesses; foreign currency revaluation losses (or gains); acquisition expenses; and losses (or gains) from the sale of investments.

EBITDA, Adjusted EBITDA, and Adjusted EPS, as defined by the Company, may not be similar to similarly named measures of other companies. Such measures are not considered measurements under GAAP, and should be considered in addition to, but not as substitutes for, the information contained in the Company's statements of income.

The following tables show the calculation of EBITDA and Adjusted EBITDA:

Three months ended September 30, 2019				
		Albany Engineered	Corporate expenses	
(in thousands)	Machine Clothing	Composites	and other	Total Company
Operating income/(loss) (GAAP)	\$51,906	\$17,345	<b>\$(13,573)</b>	\$ 55,678
Interest, taxes, other income/(expense)	<del></del>	_	(15,553)	(15,553)
Net income/(loss) (GAAP)	51,906	17,345	(29,126)	40,125
Interest expense, net	<del></del>	_	3,987	3,987
Income tax expense	<del></del>	_	13,194	13,194
Depreciation and amortization expense	5,149	11,087	1,018	17,254
EBITDA (non-GAAP)	57,055	28,432	(10,927)	74,560
Restructuring expenses, net	(211)	(33)	<u> </u>	(244)
Foreign currency revaluation (gains)/losses	(1,021)	341	(2,026)	(2,706)
Pretax income attributable to the noncontrolling interest in ASC	· _	(161)		(161)
Adjusted EBITDA (non-GAAP)	\$55,823	\$28,579	\$(12,953)	\$ 71,449

Three months ended September 30, 2018				
(in thousands)	Machine Clothing	Albany Engineered Composites	Corporate expenses and other	Total Campany
				Total Company
Operating income/(loss) (GAAP)	\$49,695	\$ 3,613	\$(12,474)	\$ 40,834
Interest, taxes, other income/(expense)	_	_	(12,829)	(12,829)
Net income/(loss) (GAAP)	49,695	3,613	(25,303)	28,005
Interest expense, net	<del>_</del>	_	4,621	4,621
Income tax expense	<del>_</del>	_	11,359	11,359
Depreciation and amortization expense	7,727	10,892	1,183	19,802
EBITDA (non-GAAP)	57,422	14,505	(8,140)	63,787
Restructuring expenses, net	370	2,189	(7)	2,552
Foreign currency revaluation (gains)/losses	(39)	243	(3,439)	(3,235)
Pretax income attributable to the noncontrolling interest in ASC	`	(397)		(397)
Adjusted EBITDA (non-GAAP)	\$57,753	\$16,540	\$ (11,586)	\$ 62,707

Nine months ended September 30, 2019				
		Albany Engineered	Corporate expenses	
(in thousands)	Machine Clothing	Composites	and other	Total Company
Operating income/(loss) (GAAP)	\$145,688	\$44,598	\$(40,290)	\$149,996
Interest, taxes, other income/(expense)	_	_	(46,204)	(46,204)
Net income/(loss) (GAAP)	145,688	44,598	(86,494)	103,792
Interest expense, net	_	_	13,035	13,035
Income tax expense	_	_	35,075	35,075
Depreciation and amortization expense	16,674	33,059	3,231	52,964
EBITDA (non-GAAP)	162,362	77,657	(35,153)	204,866
Restructuring expenses, net	1,125	18	(4)	1,139
Foreign currency revaluation (gains)/losses	(734)	655	(3,716)	(3,795)
Pretax income attributable to the noncontrolling interest in ASC	_	(722)	_	(722)
Adjusted EBITDA (non-GAAP)	\$162,753	\$77,608	\$(38,873)	\$201,488

Nine months ended September 30, 2018				
(in the constant)	Maakina Clathina	Albany Engineered	Corporate expenses	Tatal Cammani
(in thousands)	Machine Clothing	Composites	and other	Total Company
Operating income/(loss) (GAAP)	\$126,952	\$ 9,980	\$(36,938)	\$ 99,994
Interest, taxes, other income/(expense)	_	_	(34,247)	(34,247)
Net income/(loss) (GAAP)	126,952	9,980	(71,185)	65,747
Interest expense, net	_	_	13,530	13,530
Income tax expense	<del></del>	_	21,690	21,690
Depreciation and amortization expense	24,271	32,296	3,856	60,423
EBITDA (non-GAAP)	151,223	42,276	(32,109)	161,390
Restructuring expenses, net	10,522	2,968	224	13,714
Foreign currency revaluation (gains)/losses	(852)	544	(2,940)	(3,248)
Pretax income attributable to the noncontrolling interest in ASC	· <del>_</del>	(619)	_	(619)
Adjusted EBITDA (non-GAAP)	\$160,893	\$45,169	\$(34,825)	\$171,237

The Company discloses certain income and expense items on a per-share basis. The Company believes that such disclosures provide important insight into underlying quarterly earnings and are financial performance metrics commonly used by investors. The Company calculates the quarterly per-share amount for items included in continuing operations by using the income tax rate based on income from continuing operations and the weighted-average number of shares outstanding for each period. Year-to-date earnings per-share effects are determined by adding the amounts calculated at each reporting period. Beginning in 2019, the Company no longer includes discrete tax adjustments or the effect of changes in income tax rates in its calculation of Adjusted EPS. Prior year results have been revised to conform to this calculation.

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The following tables show the earnings per share effect of certain income and expense items:

Three months ended September 30, 2019 (in thousands, except per share amounts)	Pre tax Amounts	Tax Effect	After tax Effect	Per Share Effect
Restructuring expenses, net	(\$ 244)	(\$ 67)	(\$ 177)	(\$ 0.01)
Foreign currency revaluation gains	(2,706)	(744)	(1,962)	(0.06)
Three months ended September 30, 2018	Pre tax	Tax	After tax	Per Share
(in thousands, except per share amounts)	Amounts	Effect	Effect	Effect
Restructuring expenses, net	\$ 2,552	\$ 758	\$ 1,794	\$ 0.06
Foreign currency revaluation gains	(3,235)	(961)	(2,274)	(0.07)
Nine months ended September 30, 2019	Pre tax	Tax	After tax	Per Share
(in thousands, except per share amounts)	Amounts	Effect	Effect	Effect
Restructuring expenses, net	\$ 1,139	\$ 330	\$ 809	\$ 0.02
Foreign currency revaluation gains	(3,795)	(1,073)	(2,722)	(0.08)
Nine months ended September 30, 2018	Pre tax	Tax	After tax	Per Share
(in thousands, except per share amounts)	Amounts	Effect	Effect	Effect
Restructuring expenses, net	\$13,714	\$4,323	\$9,391	\$ 0.30
Foreign currency revaluation gains	(3,248)	(907)	(\$2,341)	(0.07)

The following table contains the calculation of Adjusted EPS:

		Three months ended September 30,		ths ended ber 30,
Per share amounts (Basic)	2019	2018	2019	2018
Earnings per share - basic (GAAP)	\$ 1.24	\$ 0.86	\$ 3.20	\$ 2.02
Adjustments:				
Restructuring expenses, net (after-tax)	(0.01)	0.06	0.02	0.30
Foreign currency revaluation (gains)/losses (after-tax)	(0.06)	(0.07)	(0.08)	(0.07)
Adjusted Earnings per share	\$ 1.17	\$ 0.85	\$ 3.14	\$ 2.25

Net debt is, in the opinion of the Company, helpful to investors wishing to understand what the Company's debt position would be if all available cash were applied to pay down indebtedness. The Company calculates Net debt by subtracting Cash and cash equivalents from Total debt. Total debt is calculated by adding Long-term debt, Current maturities of long-term debt, and Notes and loans payable, if any.

The following table contains the calculation of net debt:

(in thousands)	September 30, 2019	June 30, 2019	March 31, 2019	December 31, 2018
Current maturities of long-term debt	\$ 20	\$ 19	\$ 19	\$ 1,224
Long-term debt	424,012	482,019	491,022	523,707
Total debt	424,032	482,038	491,041	524,931
Cash and cash equivalents	173,739	215,233	187,385	197,755
Net debt	\$250,293	\$266,805	\$303,656	\$327,176
Quarterly increase/(decrease)	(16,512)	(36,851)	(23,520)	
Effect of ASC 842 adoption		_	(25,886)	
Increase/(decrease) excluding effect of ASC 842				
adoption	\$ (16,512)	\$ (36,851)	\$ 2,366	

The following table contains the reconciliation of forecasted full-year 2019 Adjusted EBITDA and Adjusted EPS (non-GAAP measures) to comparable GAAP measures:

	Total C	ompany	Machine	Clothing	Al	EC
Forecast of full year 2019 Adjusted EBITDA (in millions)	Low	High	Low	High	Low	High
Net income attributable to the Company (GAAP)	\$123	\$129	\$184	\$192	\$51	\$ 59
Interest expense, net	17	16	_	_	_	_
Income tax expense	45	46	_	_	_	_
Depreciation and amortization	69	73	21	23	44	46
EBITDA (non-GAAP)	254	264	205	215	95	105
Restructuring expenses (a)	1	1	1	1	_	_
Foreign currency revaluation (gains)/losses (a)	(4)	(4)	(1)	(1)	1	1
Pretax income attributable to the noncontrolling interest	(1)	(1)	<del>-</del>	_	(1)	(1)
Adjusted EBITDA (non-GAAP)	\$250	\$260	\$205	\$215	\$95	\$105

	Total Co	ompany
Forecast of full year 2019 Adjusted Earnings Per Share(b) Per share amounts- Basic (b)	Low	High
Earnings per share (GAAP)	\$ 3.81	\$ 4.01
Restructuring expenses, net (a)	0.02	0.02
Foreign currency revaluation (gains)/losses (a)	(80.0)	(80.0)
Adjusted Earnings per share (non-GAAP)	\$ 3.75	\$ 3.95

- Due to uncertainty of these items, the full year forecast is estimated as equal to actual results for the nine months of 2019.
- (b) Calculations are based on shares outstanding estimate of 32.3 million.

# Item 3. Quantitative and Qualitative Disclosures about Market Risk

For discussion of our exposure to market risk, refer to "Quantitative and Qualitative Disclosures about Market Risk", which is included as an exhibit to this Form 10-Q.

#### Item 4. Controls and Procedures

a) Disclosure controls and procedures.

The principal executive officer and principal financial officer, based on their evaluation of disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this Quarterly Report on Form 10-Q, have concluded that the Company's disclosure controls and procedures are effective for ensuring that information required to be disclosed in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in filed or submitted reports is accumulated and communicated to the Company's management, including its principal executive officer and principal financial officer as appropriate, to allow timely decisions regarding required disclosure.

#### Remediation Plans for Material Weaknesses in Internal Control over Financial Reporting

In the fourth quarter of 2018, and as previously reported in our Annual Report on Form 10-K for the year ended December 31, 2018, we identified a material weakness in our internal control over financial reporting as described below:

The Company did not conduct an effective risk assessment process over the design and implementation of the systems development plan affecting the financial reporting process and process level controls impacted by the adoption of ASC 606, *Revenue from contracts with customers*, for certain revenue transactions in the Company's Machine Clothing business that are recognized at a point-in-time. In addition, the Company did not have effective reconciliation controls over the unbilled accounts receivable and inventory accounts related to those point-intime transactions.

During the fourth quarter of 2018, we commenced active steps towards remediating the material weakness. These efforts include:

- (a) Improving our risk assessment process related to pre-production and post-implementation testing and documentation of conclusions for significant systems development changes affecting financial reporting and internal controls; and,
- (b) Revising our financial reporting processes and related reconciliation controls over the unbilled accounts receivable and inventory accounts related to those point-in-time transactions.

We are working to remediate the material weakness as quickly and efficiently as possible and believe that such efforts will effectively remediate the reported material weakness by the end of 2019. However, the material weakness will not be considered remediated until the remediated controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively.

Notwithstanding the material weakness described above, our management has concluded that the financial statements included elsewhere in this quarterly report on Form 10-Q present fairly, in all material respects, our financial position, results of operations and cash flows in conformity with generally accepted accounting principles.

b) Changes in internal control over financial reporting.

Other than the items noted above, no changes occurred in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II — OTHER INFORMATION

# **Item 1. LEGAL PROCEEDINGS**

The information set forth above under Note 17 in Item 1, "Notes to Consolidated Financial Statements" is incorporated herein by reference.

#### Item 1A. Risk Factors

In addition to the items below, for discussion of risk factors, refer to Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2018.

The Standish Family no longer holds more than 50% of the voting power of the company, and we are no longer a "controlled company" within the meaning of the NYSE listing rules.

As of May 8, 2019, the Standish Family held in the aggregate shares entitling them to cast approximately 52.7 percent of the combined votes entitled to be cast by all stockholders of the Company. After a public offering of a portion of their shares, the Standish Family now holds in the aggregate shares entitling them to cast approximately 34.5 percent of the combined votes entitled to be cast by all stockholders of the Company. As a result, we are no longer a "controlled company" within the meaning of the corporate governance requirements of the NYSE. Pursuant to these requirements, our Compensation Committee and Governance Committee are now required to be composed entirely of "independent directors" (as defined by NYSE listing rules), and a majority of our board of directors are required to be independent. Even before such offering, a majority of our board of directors and these two committees consisted of directors that our board of directors had determined to be independent. Even though we are no longer a "controlled company" under NYSE listing rules, the Standish Family will continue to have considerable influence over the management and affairs of the Company and matters requiring stockholder approval, including the election of directors and approval of significant corporate transactions. This could have the effect of delaying or preventing a change in control or a merger, consolidation, or other business combination at a premium price, even if such transaction were favored by our other stockholders.

Certain provisions of our Certificate of Incorporation, our Bylaws and Delaware law could hinder, delay or prevent a change in control of us that you might consider favorable, which could also adversely affect the price of our Class A Common Stock.

Certain provisions under our Certificate of Incorporation, our Bylaws and Delaware law could discourage, delay or prevent a transaction involving a change in control of the Company, even if doing so would benefit our stockholders. These provisions could delay or prevent a change in control of us and could limit the price that investors might be willing to pay in the future for shares of our Class A Common Stock.

Our certificate of incorporation authorizes our board of directors to issue new series of preferred stock without stockholder approval. Depending on the rights and terms of any new series created, and the reaction of the market to the series, the value of our Class A Common Stock could be negatively affected. For example, subject to applicable law, our board of directors could create a series of preferred stock with superior voting rights to our existing common stock. The ability of our board of directors to issue this new series of preferred stock could also prevent or delay a third party from acquiring us, even if doing so would be beneficial to our stockholders.

#### We may not pay cash dividends on our Class A Common Stock.

It is our current practice to pay cash dividends on our common stock. There can be no assurance, however, that we will pay dividends in the future in the amounts that we have in the past, or at all. Our board of directors may change the timing and amount of any future dividend payments or eliminate the payment of future dividends in its sole discretion, without any prior notice to our stockholders. Our ability to pay dividends will depend upon many factors, including our financial position and liquidity, results of operations, legal requirements, restrictions that may be imposed by the terms of our current and future credit facilities and other debt obligations and other factors deemed relevant by our board of directors. For example, we have a substantial amount of indebtedness and while we feel that we generate sufficient cash from operations and have sufficient borrowing capacity to make required capital expenditures to maintain and

grow our business, any decrease in our cash generation could result in higher leverage. Higher leverage could hinder our ability to make acquisitions, capital expenditures, or other investments in our businesses, pay dividends, or withstand business and economic downturns.

In the future, we may also enter into other credit agreements or other borrowing arrangements or issue debt securities that, in each case, restrict or limit our ability to pay cash dividends on our Class A Common Stock. In addition, since a significant portion of our cash is generated from operations of our subsidiaries, our ability to pay dividends is in part dependent on the ability of our subsidiaries — some of which are located outside of the United States — to make distributions to us. Such distributions will be subject to their operating results, cash requirements and financial condition, as well as our ability to repatriate cash held by non-U.S. subsidiaries. Any change in the level of our dividends or the suspension of the payment thereof could adversely affect the market price of our Class A Common Stock.

If securities or industry analysts do not publish research or publish inaccurate or unfavorable research about our business, our stock price and trading volume could decline.

The trading market for our Class A Common Stock depends in part on the research and reports that securities or industry analysts publish about us or our business. If one or more of the analysts who covers us downgrades our Class A Common Stock or publishes inaccurate or unfavorable research about our business, our stock price would likely decline. If one or more of these analysts ceases coverage of us or fails to publish reports on us regularly, demand for our Class A Common Stock could decrease, which could cause our stock price and trading volume to decline.

#### Future sales of shares by us or our existing stockholders could cause our stock price to decline.

Sales of substantial amounts of our common stock in the public market, or the perception that these sales could occur, could cause the market price of our common stock to decline or might make it more difficult for us to sell equity securities in the future at a time and at a price that we deem appropriate.

We currently have 30,689,522 shares of Class A Common Stock outstanding and 1,617,998 shares of Class B Common Stock outstanding, each of which is convertible at any time into an equal number of shares of Class A Common Stock. In addition, shares of Class A Common Stock are issuable upon the exercise of outstanding stock options or the vesting of outstanding equity awards, and certain shares are reserved for future issuance under our equity compensation plans.

In connection with the offering during the second quarter of 2019 by the Standish Family of a portion of their holdings of our common stock, our directors, certain executive officers, and the Standish Family entered into lock-up agreements pursuant to which each of them, with certain exceptions, until August 28, 2019, could not sell, transfer, dispose of or hedge any shares of our common stock. After that date, any shares of common stock held by them may be sold into the public market, subject to compliance with the Securities Act and other applicable securities laws.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

We made no share purchases during the third quarter of 2019. We remain authorized by the Board of Directors to purchase up to 2 million shares of our Class A Common Stock.

#### Item 3. Defaults Upon Senior Securities

None.

# Item 4. Mine Safety Disclosures

Not Applicable.

# Item 5. Other Information

None.

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# Item 6. Exhibits

Exhibit No.	Description
<u>31.1</u>	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act.
<u>31.2</u>	Certification of the Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act.
<u>32.1</u>	Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Subsections (a) and (b) of Section 1350, Chapter
	63 of Title 18, United States Code).
<u>99.1</u>	Quantitative and qualitative disclosures about market risks as reported at September 30, 2019.
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are
	embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.

As provided in Rule 406T of Regulation S-T, this information shall not be deemed "filed" for purposes of Sections 11 and 12 of the Securities Act and Section 18 of the Securities Exchange Act or otherwise subject to liability under those sections.

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# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALBANY INTERNATIONAL CORP. (Registrant)

Date: October 30, 2019

By <u>/s/ Stephen M. Nolan</u>
Stephen M. Nolan
Chief Financial Officer and Treasurer
(Principal Financial Officer)

# EXHIBIT (31.1) CERTIFICATION PURSUANT TO RULE 13A-14 OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Olivier M. Jarrault, certify that:

- 1. I have reviewed this report on Form 10-Q of Albany International Corp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a–15(e) and 15d–15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a–15(f) and 15d–15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 30, 2019 By /s/ Olivier M. Jarrault

Olivier M. Jarrault President and Chief Executive Officer (Principal Executive Officer)

# EXHIBIT (31.2) CERTIFICATION PURSUANT TO RULE 13A-14 OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Stephen M. Nolan, certify that:

- 1. I have reviewed this report on Form 10-Q of Albany International Corp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a–15(e) and 15d–15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a–15(f) and 15d–15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 30, 2019

By /s/ Stephen M. Nolan
Stephen M. Nolan
Chief Financial Officer and Treasurer
(Principal Financial Officer)

# EXHIBIT (32.1) CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Albany International Corp. (the Company) on Form 10-Q for the period ending September 30, 2019, as filed with the Securities and Exchange Commission on the date hereof (the Report), Olivier M. Jarrault, President and Chief Executive Officer, and Stephen M. Nolan, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities and Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: October 30, 2019 /s/ Olivier M. Jarrault

Olivier M. Jarrault President and Chief Executive Officer (Principal Executive Officer)

Is/ Stephen M. Nolan
Stephen M. Nolan
Chief Financial Officer and Treasurer
(Principal Financial Officer)

# EXHIBIT (99.1) MARKET RISK SENSITIVITY – As of September 30, 2019

We have market risk with respect to foreign currency exchange rates and interest rates. The market risk is the potential loss arising from adverse changes in these rates as discussed below.

# Foreign Currency Exchange Rate Risk

We have manufacturing plants and sales transactions worldwide and therefore are subject to foreign currency risk. This risk is composed of both potential losses from the translation of foreign currency financial statements and the remeasurement of foreign currency transactions. To manage this risk, we periodically enter into forward exchange contracts either to hedge the net assets of a foreign investment or to provide an economic hedge against future cash flows. The total net assets of non-U.S. operations and long-term intercompany loans denominated in nonfunctional currencies subject to potential loss amount to approximately \$511.9 million. The potential loss in fair value resulting from a hypothetical 10% adverse change in quoted foreign currency exchange rates amounts to \$51.2 million. Furthermore, related to foreign currency transactions, we have exposure to various nonfunctional currency balances totaling \$49.6 million. This amount includes, on an absolute basis, exposures to assets and liabilities held in currencies other than our local entity's functional currency. On a net basis, we had \$13.6 million of foreign currency liabilities as of September 30, 2019. As currency rates change, these nonfunctional currency balances are revalued, and the corresponding adjustment is recorded in the income statement. A hypothetical change of 10% in currency rates could result in an adjustment to the income statement of approximately \$1.4 million. Actual results may differ.

#### Interest Rate Risk

We are exposed to interest rate fluctuations with respect to our variable rate debt, depending on general economic conditions.

On September 30, 2019, we had the following variable rate debt:

(in thousands, except interest rates)		
Long-term debt Credit agreement with borrowings outstanding, net of fixed rate portion, at an end of period interest rate		
of 3.425% in 2019, due in 2022	\$74,000	
Total	\$74,000	

Assuming borrowings were outstanding for an entire year, an increase of one percentage point in weighted average interest rates would increase interest expense by \$0.7 million. To manage interest rate risk, we may periodically enter into interest rate swap agreements to effectively fix the interest rates on variable debt to a specific rate for a period of time. (See Note 15 to the Consolidated Financial Statements in Item 1, which is incorporated herein by reference).